

OFFICE OF THE CHIEF FINANCIAL OFFICER

Coleman A. Young Municipal Center 2 Woodward Avenue, Suite 1100 Detroit, Michigan 48226 Phone 313·628·2535 Fax 313·224·2135 OCFO@detroitmi.gov www.detroitmi.gov

March 15, 2022

The Honorable Detroit City Council Coleman A. Young Municipal Center 2 Woodward Avenue Detroit, MI 48226

Re: Financial Report for the Seven Months ended January 31, 2022

Dear Honorable City Council Members:

The Office of the Chief Financial Officer (OCFO) respectfully submits its City of Detroit Financial Report for the Seven Months ended January 31, 2022. The OCFO also publishes this report on the City's website.

The OCFO is pleased to brief the City Council on the City's finances and respectfully requests to do so at one of the upcoming regularly scheduled Budget, Finance and Audit (BFA) Standing Committee meetings. The OCFO will also meet with the Legislative Policy Division prior to the BFA Committee meeting to further invite discussion on the report.

Best regards,

Jay B. Rising CFO

Att: City of Detroit Financial Report for the Seven Months ended January 31, 2022

Cc: Mayor Michael E. Duggan, City of Detroit

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Hakim Berry, Chief Operating Officer Tanya Stoudemire, Chief Deputy CFO/Policy & Administration Director

John Naglick, Jr., Chief Deputy CFO/Finance Director

Eric S. Higgs, Deputy CFO/Chief Accounting Officer - Controller

Justin Bahri, Deputy CFO/Interim Treasurer Steve Watson, Deputy CFO/Budget Director

Gail Fulton, City Council Liaison



FY 2021-22 Financial Report

For the 7 Months ended January 31, 2022

Office of the Chief Financial Officer

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Executive Summary

- On March 7, 2022, the Mayor presented his <u>Proposed FY2023 Budget and FY2023-2026 Four-Year Financial Plan</u> to the City Council. The budget adds \$90 million to the Retiree Protection Fund and \$30.7 million to the Rainy-Day Fund. Recurring spending is balanced with recurring revenues over four years, and one-time resources are only used for one-time needs.
- Moody's Investors Service has upgraded the City of Detroit's credit rating to Ba2 with a "positive" outlook in a report issued on March 9th, a move the ratings agency said reflects the improving and strengthening of the City's financial position. The announcement comes days after Mayor Mike Duggan presented his recommended 8th consecutive balanced budget to City Council.
- S&P Global Ratings raised its <u>rating</u> on Detroit's unlimited-tax general obligation (GO) debt to 'BB' from 'BB-' on March 14th. The outlook is positive. The upgrade reflects Detroit's growing revenues and improved budget position, sustained reserves, and overall increasing flexibility with substantial federal funds and a bolstered Retiree Protection Fund (RPF).
- City Council budget hearings will occur throughout March and early April. The City must transmit the approved Four-Year Financial Plan to the Financial Review Commission by May 7.

Monthly Budget v. Monthly Actual – General Fund (Unaudited)

				MONTHLY AI	NALY	rsis											
(\$ in millions)	В	BUDGET ACTUAL + ADJUSTMENTS			BUDGET ACTUAL + ADJUSTMENTS			BUDGET		ACTUAL + ADJUSTMENTS						VARIA (BUDGET VS	
MAJOR CLASSIFICATIONS	-	ANUARY 2021		ACTUAL	AD.	USTMENTS		TOTAL									
A		В		С		D		E = C + D		(\$) F = E-B	% G = (F/B)						
REVENUE:																	
Municipal Income Tax	\$	21.4	\$	34.7	\$	-	\$	34.7	\$	13.3	62.19						
Property Taxes		25.3		25.1		-		25.1		(0.2)	(0.8%						
Wagering Taxes		15.7		18.0		-		18.0		2.3	14.69						
Utility Users' Tax		2.4		2.9		-		2.9		0.5	20.89						
State Revenue Sharing		-		30.9		-		30.9		30.9							
Other Revenues		14.3		20.7		-		20.7		6.4	44.89						
Sub-Total	\$	79.1	\$	132.3	\$	-	\$	132.3	\$	53.2	67.3%						
Use of Fund Balance		16.6		_		16.6		16.6	-	-	-						
Balance Forward Appropriations		2.3		_		2.3		2.3		-	-						
Transfers from Other Funds		-		-		-		-		-							
TOTAL (H)	\$	98.0	\$	132.3	\$	18.9	\$	151.2	\$	53.2	54.3%						
EXPENDITURES:																	
Salary and Wages (Incl. Overtime)	\$	(35.3)	\$	(36.8)	\$	-	\$	(36.8)	\$	(1.5)	(4.29						
Employee Benefits		(10.8)		(10.7)		-		(10.7)		0.1	0.99						
Legacy Pension Payments		-		-		-		-		-							
Retiree Protection Fund		-		-		-		-		-							
Debt Service		-		-		-		-		-							
Other Expenses		(29.1)		(18.2)		(4.2)		(22.4)		6.7	23.09						
TOTAL (I)	\$	(75.2)	\$	(65.7)	\$	(4.2)	\$	(69.9)	\$	5.3	7.0%						
VARIANCE (J=H+I)	\$	22.8	\$	66.6	\$	14.7	\$	81.3	\$	58.5	(256.9%						

Note: Represents Fund 1000 only. The December State Revenue Sharing payment was received and recorded on January 3, 2022. Other Expenses Adjustments include prorated share of budgeted \$50 million Budget Reserve Fund deposit (funds are reserved not expensed).



YTD Budget v. YTD Actual – General Fund (Unaudited)

				YTD ANAI	LYSIS						
(\$ in millions)	Е	BUDGET ACTUAL + ADJUSTMENTS			ACTUAL + ADJUSTMENTS					VARIA (BUDGET VS	
MAJOR CLASSIFICATIONS	т	YEAR O DATE		ACTUAL	ADJI	JSTMENTS		TOTAL			
A		В		С		D	Е	= C + D		(\$) F = E-B	% G = (F/B)
REVENUE:											
Municipal Income Tax	\$	139.6	\$	173.4	\$	-	\$	173.4		\$ 33.8	24.2%
Property Taxes		91.5		93.4		-		93.4		1.9	2.1%
Wagering Taxes		91.7		174.9		-		174.9		83.2	90.7%
Utility Users' Tax		16.6		15.9		-		15.9		(0.7)	(4.2%)
State Revenue Sharing		67.5		74.8		-		74.8		7.3	10.8%
Other Revenues		108.1		107.1		-		107.1		(1.0)	(0.9%)
Sub-Total	\$	515.0	\$	639.5	\$	-	\$	639.5	-	\$ 124.5	24.2%
Use of Fund Balance		116.0		_		116.0		116.0	-	-	
Balance Forward Appropriations		16.2		-		16.2		16.2		-	_
Transfers from Other Funds		_		-		-		-		-	-
TOTAL (H)	\$	647.1	\$	639.5	\$	132.1	\$	771.6		\$ 124.5	19.2%
EXPENDITURES:											
Salary and Wages (Incl. Overtime)	\$	(262.3)	\$	(277.2)	\$	-	\$	(277.2)	:	\$ (14.9)	(5.7%)
Employee Benefits		(81.3)		(71.2)		-		(71.2)		10.1	12.4%
Legacy Pension Payments		-		-		-		-		-	-
Retiree Protection Fund		(135.0)		(135.0)		-		(135.0)		-	-
Debt Service		(65.4)		(65.4)		-		(65.4)		-	-
Other Expenses		(239.7)		(138.6)		(52.2)		(190.8)		48.9	20.4%
TOTAL (I)	\$	(783.7)	\$	(687.4)	\$	(52.2)	\$	(739.6)	-	\$ 44.1	5.6%
VARIANCE (J=H+I)	\$	(136.6)	\$	(47.9)	\$	79.9	\$	32.0		\$ 168.6	123.4%

Note: Represents Fund 1000 only. For Other Expenses, the actuals do not include outstanding encumbrances for goods and services yet to be received as of January.

Other Expenses Adjustments include pro-rated share of budgeted \$50 million Budget Reserve Fund deposit (funds are reserved not expensed) and the entire \$23 million PLD Decommissioning reserve balance forward.



Annualized Projection vs. Budget – General Fund

		ANNUAL AN	AL۱	/SIS			
(\$ in millions)		BUDGET		PROJECTION	VARIANCE (BUDGET VS. PROJECTION		
		ANNUAL		ANNUAL		ANN	JAL
MAJOR CLASSIFICATIONS	1	AMENDED		ESTIMATED		ESTIM	ATED
Α		В		С	(\$) D = C-B	% E = (D/B)
REVENUE:							
Municipal Income Tax	\$	295.6	\$	295.1	\$	(0.5)	(0.2%)
Property Taxes		113.4		119.6		6.2	5.5%
Wagering Taxes		169.8		289.4		119.6	70.4%
Utility Users' Tax		28.4		33.3		4.9	17.3%
State Revenue Sharing		202.5		200.9		(1.6)	(0.8%)
Other Revenues		185.4		198.4		13.0	7.0%
Sub-Total	\$	995.1	\$	1,136.7	\$	141.6	14.2%
Use of Fund Balance		198.8	_	146.0		(52.8)	(26.6%)
Balance Forward Appropriations		27.7		27.7		-	-
Transfers from Other Funds		-		-		-	-
TOTAL (F)	\$	1,221.6	\$	1,310.4	\$	88.8	7.3%
EXPENDITURES:							
Salary and Wages (Incl. Overtime)	\$	(458.7)	\$	(503.2)	\$	(44.5)	(9.7%)
Employee Benefits		(160.4)		(160.4)		-	_
Legacy Pension Payments		(18.7)		(18.7)		-	-
Retiree Protection Fund		(135.0)		(135.0)		-	-
Debt Service		(85.1)		(85.1)		-	-
Other Expenses		(363.7)		(367.0)		(3.3)	(0.9%)
TOTAL (G)	\$	(1,221.6)	\$	(1,269.4)	\$	(47.8)	(3.9%)
VARIANCE (H=F+G)	\$	-	\$	41.0	\$	41.0	_

Note: Represents Fund 1000 only. Use of Fund Balance in annual amended budget represents appropriations City Council has approved for the FY 2021-2022 Budget, as amended, through January 2022.

Projected annual revenues are based on the February 2022 Revenue Estimating Conference. Projected Use of Fund Balance includes previous appropriations approved by City Council, plus another \$7.2 million in supplemental appropriations submitted to City Council for approval on March 4, 2022, less amounts not anticipated to be needed for operations.

Expense projections include additional personnel expenses assuming vacancies are filled and higher overtime costs, the spend down of balance forward appropriations and all other budgeted expenses, plus the \$7.2 million in proposed supplemental appropriations referenced above.



YTD Budget Amendments – General Fund

Support Prior Year Fund Balance Non-Departmental Non-Departmental Non-Departmental Non-Departmental Non-Departmental Non-Departmental Non-Departmental Non-Departmental Retiree Protection Fund Total Salance Forward Appropriations (FY21 to FY22) General Services (Recreation) General Services General Services Wayne County Parks Millage - FY18/19 Wayne County Parks Millage - FY19/20 Homegrown Detroit Housing and Revitalization Police Non-Departmental Non-Departmental PLD Decommissioning Total Budget Amendments - Additional Resources Total	1,138,413,354 5,000,000 500,000	\$1,138,413,3 5,000,0
Non-Departmental June 2021 Rain Event Disaster Response Non-Departmental Cultural Institutions Support - Detroit Historical Museum Non-Departmental Retiree Protection Fund Total Salance Forward Appropriations (FY21 to FY22) General Services (Recreation) Pistons Basketball General Services Wayne County Parks Millage - FY18/19 General Services Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Housing and Revitalization Neighborhood Improvement Fund Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total Budget Amendments - Additional Resources		E 000 0
Non-Departmental June 2021 Rain Event Disaster Response Non-Departmental Cultural Institutions Support - Detroit Historical Museum Non-Departmental Retiree Protection Fund Total alance Forward Appropriations (FY21 to FY22) General Services (Recreation) Pistons Basketball General Services Wayne County Parks Millage - FY18/19 General Services Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Housing and Revitalization Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total Budget Amendments - Additional Resources		E 000 0
Non-Departmental Non-Departmental Retiree Protection Fund Total alance Forward Appropriations (FY21 to FY22) General Services (Recreation) Pistons Basketball General Services Wayne County Parks Millage - FY18/19 General Services Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Housing and Revitalization Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total Budget Amendments - Additional Resources	500,000	5.000.0
Non-Departmental Retiree Protection Fund Total alance Forward Appropriations (FY21 to FY22) General Services (Recreation) General Services Wayne County Parks Millage - FY18/19 Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Housing and Revitalization Police Non-Departmental PLD Decommissioning Total		500,0
Alance Forward Appropriations (FY21 to FY22) General Services (Recreation) Pistons Basketball General Services Wayne County Parks Millage - FY18/19 General Services Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Housing and Revitalization Neighborhood Improvement Fund Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total	50,000,000	50,000,
General Services (Recreation) General Services General Services General Services Wayne County Parks Millage - FY18/19 Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Neighborhood Improvement Fund Police Non-Departmental PLD Decommissioning Total	55,500,000	55,500,0
General Services Wayne County Parks Millage - FY18/19 General Services Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Housing and Revitalization Neighborhood Improvement Fund Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total udget Amendments - Additional Resources		
General Services Wayne County Parks Millage - FY19/20 CRIO Homegrown Detroit Housing and Revitalization Neighborhood Improvement Fund Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total udget Amendments - Additional Resources	571,733	571,
CRIO Homegrown Detroit Housing and Revitalization Neighborhood Improvement Fund Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total udget Amendments - Additional Resources	294,496	294
Housing and Revitalization Neighborhood Improvement Fund Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total udget Amendments - Additional Resources	262,756	262,
Police Public Act 302 - Training Fund Non-Departmental PLD Decommissioning Total udget Amendments - Additional Resources	1,807,008	1,807
Non-Departmental PLD Decommissioning Total udget Amendments - Additional Resources	1,000,000	1,000
Total udget Amendments - Additional Resources	793,879	793,
udget Amendments - Additional Resources	23,000,000	23,000
<u> </u>	27,729,872	27,729,
Total		
10001	-	
ansfers		
Total	-	

Note: Represents Fund 1000 only.



Employee Count Monitoring

	Actual December 2021	Actual Janaury 2022	Change Dec. 2021 vs. Jan. 2022
Public Safety			
Police	3,102	3,082	(20)
Fire	1,146 *	1,126	(20)
Total Public Safety	4,248	4,208	(40)
Non-Public Safety			
Office of the Chief Financial Officer	378	375	(3)
Public Works - Full Time	317	324	7
Health	146	142	(4)
Human Resources	94	94	0
Housing and Revitalization	126	125	(1)
Innovation and Technology	123	126	3
Law	112	114	2
Mayor's Office	81	81	0
Municipal Parking	58	59	1
Planning and Development	32	31	(1)
General Services - Full Time	465	464	(1)
Legislative ⁽³⁾	213	220	7
36th District Court	312	312	0
Other ⁽⁴⁾	210	207	(3)
Total Non-Public Safety	2,667	2,674	7
Total General City-Full Time	6,915	6,882	(33)
Seasonal / Part Time ⁽⁵⁾	87	72	(15)
ARPA / COVID Response	113	141	28
Enterprise			
Airport	4	4	0
BSEED	271	268	(3)
Transportation	614	592	(22)
Water and Sewerage	505	495	(10)
Library	203	202	(1)
Total Enterprise	1,597	1,561	(36)
Total City	8,712	8,656	(56)

MONTH-OVER-MONTH ACTUAL(1)

Notes:



BUDGET VS. ACTUAL

Adjusted

Budget

FY 2022⁽²⁾

3.437

1,276

4,713

444

491

179 107

143 148

127

83

600

253 325

243 3,284

7,997

583

181

304

941

659

370

2,278

11,039

Variance

(Under)/Over

Budget vs.

January 2022

(10%)

(12%)

(11%)

(355)

(150)

(505)

(69)

(167) (37)

> (13) (18)

> (22)

(13)

(2) (40) (11)

(136)

(13) (36)

(610)

(511)

(40)

(36)

(349)

(164)

(168)

(717)

(2,383)

(1,115)

(19%) (14%)

(88%)

(22%)

(31%)

 $[\]star$ The December 2021 headcount for Fire has been corrected from 1,126 in last month's report to 1,146.

^{(1), (2)} Actuals are the headcount of all active employees at month-end. The Budgeted positions have been adjusted to convert full-time equivalents to headcount and to reflect position amendments approved mid-year.

⁽³⁾ Includes Auditor General, Inspector General, Zoning, City Council, Ombudsperson, City Clerk, and Elections.
(4) Includes Civil Rights Inclusion & Opportunity, Appeals and Hearings, Public Lighting, Demolition, and Non-

⁽⁵⁾ Includes Public Works, General Services, and Elections.

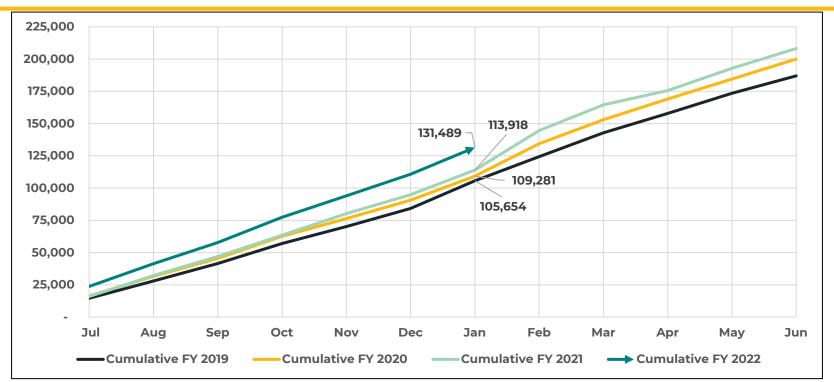
Income Tax - Collections

Fiscal Years 2021 - 2022 Income Tax Collections	FY22 YTD January 2022	FY21 YTD January 2021
income rax conections	January 2022	January 2021
Withholding	\$176,164,820	\$161,667,073
Individual	13,931,693	15,787,551
Corporate	22,049,666	12,234,060
Partnerships	3,298,842	2,217,812
Total Collections	\$215,445,021	\$191,906,496
Refunds claimed, disbursed and accrued	(42,093,746)	(50,329,361)
Collections Net of Refunds/Disbursements	\$ 173,351,275	\$ 141,577,135

Note: The accrued liability for refunds is \$40.8M at January 31st.



Income Tax - Number of Withholding Returns



^{*}The large variance in the number of returns and refunds at the beginning of the fiscal year is due to the extension of tax year 2019 filing deadline from April 15, 2020 to July 15, 2020. The tax year 2020 filing date was extended to May 17, 2021 which has created a delay in the receipt of tax year 2020 returns and refunds.

Development and Grants

Active Grants and Donations as of January 31, 2022 (\$ in millions)

	Amount Awarded – City ⁽¹⁾	Amount Awarded – Partners ⁽²⁾
Total Active	\$2,280.6	\$343.3
Net Change from last month ⁽³⁾	-\$0.1	-\$0.7

New Funds – January 1 to March 4, 2022 (\$inmillions)

	Amount Awarded
Documented	\$15.0
Committed ⁽⁴⁾	\$4.4
Total New Funding (Overall Funds Raised)	\$19.4
COVID-19 Documented	\$0
COVID-19 Committed	\$0
COVID-19 Overall Funds Raised(5)	\$0

⁽¹⁾ Reflects public and private funds directly to City departments.

⁽⁵⁾Reflects documented and committed funds raised for COVID-19 response efforts by the City and its partners.



⁽²⁾ Reflects public and private funds for City projects via fiduciaries, and to third-party partners and agencies for projects prioritized by the City for which the OCFO-Office of Development and Grants has provided active support.

⁽³⁾ The most significant new award in January was the Michigan Indigent Defense Commission Grant, in the amount of \$2,498,652, awarded to the Law Department.

⁽⁴⁾ Reflects verbal and informal commitments for which formal agreements have not yet been finalized.

Development and Grants

New Funds (Total) - January 1 to March 4, 2022 - By Priority Category

Priority Category	Docume		Com	mitted	Total	
American Rescue Plan Act	2000				. Ottai	
Administration/General Services	\$	2,553,652	\$	1,321,999	\$	3,875,651
Community/Culture	\$	50,000			\$	50,000
Economic Development						
Health	\$	3,680,010			\$	3,680,010
Housing	\$	2,000,000			\$	2,000,000
Infrastructure						
Parks and Recreation	\$	1,720,000	\$	300,000	\$	2,020,000
Planning						
Public Safety	\$	1,273,777			\$	1,273,777
Technology/Education						
Transportation	\$	1,704,683	\$	2,753,920	\$	4,458,603
Workforce	\$	2,000,000			\$	2,000,000
Grand Total	\$	14,982,122	\$	4,375,919	\$	19,358,041

Development and Grants

New Funds and City Leverage⁽¹⁾ – January 1 to March 4, 2022 – By Priority Category

Priority Category	Total Funds		City Leverag	Je ⁽¹⁾
American Rescue Plan Act				
Administration/General Services	\$	3,875,651	\$	1,260,791
Community/Culture	\$	50,000		
Economic Development			\$	59,000,000(2)
Health	\$	3,680,010		
Housing ⁽³⁾	\$	2,000,000		
Infrastructure				
Parks and Recreation	\$	2,020,000	\$	200,000
Planning				
Public Safety	\$	1,273,777		
Technology/Education				
Transportation	\$	4,458,603	\$	1,600,783
Workforce	\$	2,000,000	\$	17,040,200(4)
Grand Total	\$	19,358,041	\$	79,101,774

⁽¹⁾ Leverage includes both match and parallel investment by the City that help make the case to external funders to co-invest.

⁽²⁾ Included here is \$59M for the Strategic Neighborhood Fund, which has leveraged all SNF funding to date which includes funds raised between 2018-2020.

⁽³⁾ There is an additional \$50M in HUD funding allocated to the Affordable Housing Leverage Fund that has been critical to securing these commitments.

⁽⁴⁾ This Leverage includes \$15,040,200 for the People Plan and \$2M in leverage for GDYT.

Cash Position

(in millions)

Bank Balance

Plus/minus: Reconciling items

General Ledger Cash Balances

General Accounts

Quality of Life Fund

A/P and Payroll Clearing

Other Governmental Funds **Capital Projects**

Risk Management/Self Insurance

Retiree Protection Trust Fund

Reconciled Bank Balance

General Fund

*Grants

Covid 19

ARPA

January 2022

Total

2,149.5 \$

1.2

2,150.7 \$

441.1 \$

56.7

5.2

7.1

296.8

97.9

73.1

415.0

27.2

63.1

12.2

32.0

13.1 \$

151.0 \$

11.4

56.2

2,150.7 \$

22.2 \$

369.3

Unrestricted

\$

\$

\$

\$

\$

\$

1,356.2

1,357.4

388.7

47.1

3.4

7.1

5.7

97.9

67.2

415.0

27.2

12.2

32.0

13.1

151.0

11.4

56.2

22.2

1,357.4

Restricted

\$

\$

\$

Ś

793.3

793.3

52.5

9.6

1.8

369.3

291.15

0.0

5.8

63.1

793.3

Office of the Chief Financial Officer

Prior Year

January 2021

1,406.4

1,411.0

268.1

25.0

12.0

236.0

19.7

163.3

109.8

58.3

46.5

78.1

2.8

16.7

25.6

134.6 10.6

40.6

17.4

1,411.0

145.9

4.6

Note: This schedule reports total City of Detroit (excludes bank at January 31, 2022 and differences between the Ge bank balance are shown as reconciling items. This report cash available for spending, and liabilities and fund balan considered when determining excess cash. * HUD 108 Sugar Hill Reserve amount	neral Ledger and does not represent

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	Debt Service Gordie Howe Bridge Fund Other
this schedule reports total City of Detroit (excludes DSWD) cash in the st January 31, 2022 and differences between the General Ledger and alance are shown as reconciling items. This report does not represent vailable for spending, and liabilities and fund balance must be ered when determining excess cash.	Enterprise Funds Enterprise Funds Fiduciary Funds Undistributed Property Taxes Fire Insurance Escrow Other Component Units Component Units
	Total General Ledger Cash Balance



Operating Cash Activity: YTD Actual vs. Forecast and 12 Month Forecast

	FY	21 YTD		FY22 YTD				Jan Feb			Mar	Apr	May	lay June		July		Aug 2022 -	
In millions	July	/ to Jan	J	uly to Jan	July to Jan	July to Jan		2022	2022		2022	2022	2022	2	2022	2022	3	Jan 2023	
	A	ctual		Actual	Forecast	Variance		Actual	Forecast	:	Forecast	Forecast	Forecast	Fo	recast	Forecast		Forecast	
Beginning Common Cash Pool	\$	564.2	\$	1,009.6	\$ -	\$ -	\$	965.7	\$ 1,087	.7 9	\$ 1,066.8	\$ 1,056.1	\$ 1,047.5	\$	1,011.6	\$ 1,455.8	\$	1,338.3	
Sources of Cash																			
Income Taxes		169.5		190.5	183.5	7.0		41.5	19	.5	23.2	23.5	18.6	5	22.8	21.5	1	146.2	
Property Taxes		514.1		543.9	539.4	4.6		151.1	12	.2	3.2	3.3	5.9)	48.0	38.2	1	493.7	
Revenue Sharing		62.5		92.9	90.5	2.4		24.5	34	.0	-	34.0	-		34.0	-	1	92.4	
Wagering Taxes		61.0		209.2	199.5	9.7		21.8	13	.8	10.6	7.1	13.4	·	13.4	23.0	1	203.4	
Utility Users Taxes		13.2		16.0	13.1	2.8		2.9	3	.2	3.7	2.7	3.3	5	2.3	2.4	-	11.8	
Other Receipts		340.3		187.9	187.2	0.8		22.4	30	.2	33.1	26.2	32.9)	440.9	27.6		251.1	
Net Interpool transfers		237.1		277.2	277.8	(0.6)		62.2	25	.6	42.3	23.6	23.6	5	63.0	6.2	1	171.3	
Bond Proceeds		27.8		53.0	52.2	0.9		5.0	4	.2	35.4	0.7	1.5	5	8.7	1.7	1	26.9	
Transfers from Budget Reserve Fund		-		-	-	-		-	-		-	-	-		-	-		-	
Total Sources of Cash	\$	1,425.5	\$	1,570.6	\$ 1,543.2	\$ 27.4	\$	331.5	\$ 142	.8	\$ 151.5	\$ 121.0	\$ 99.3	\$	633.1	\$ 120.5	\$	1,396.8	
Uses of Cash																			
		(414.2)		(438.3)	(438.8)	0.5		(61.9)	(52	٦١	(55.7)	(55.4)	(44.8	,,	(58.4)	(54.7		(322.2)	
Wages and Benefits Pension Contribution		(414.2)		(58.5)	(436.6) (59.5)	1.0		(11.1)		.3) .9)	(2.6)	(10.1)		1	(6.1)	(9.3		(23.5)	
Debt Service		(9.8)		(15.4)	(14.9)	(0.6)		0.0		.9)	(8.7)	0.0	0.0	- 1	0.0	(5.3	· I	(9.8)	
		(268.4)		` '	(14.9) (190.6)	0.6)		(65.8)	(54		(8.7)			1	(55.5)	(5. (5.6	1	' '	
Property Tax Distribution TIF Distribution				(190.1)	, , , , , ,				•	1	(3.2)	(0.0)	1	1	` 1	•	1	(260.1)	
Other Disbursements		(30.7) (579.6)		(26.6) (628.6)	(29.7) (635.9)	3.1 7.3		0.0 (70.7)	0 (53			0.0 (64.1)	(29.6 (57.0	- 1	(0.3) (68.6)	0.0 (73.3		(29.1)	
Transfers to Retiree Protection Fund		(50.0)		(135.0)	(135.9)	0.0		0.0	•	.6)	(92.0) 0.0	0.0	0.0	1	0.0	(90.0	1	(501.9) 0.0	
Total Uses of Cash	\$	(1,393.6)	\$	(135.0)[(1,492.5)			4	(209.5)		_					(188.9)	-		(1,146.6)	
Total Oses of Cash	P	(1,333.0)	Þ	(1,492.5)	\$ (1,504.5)	р 11.0	Þ	(209.5)	φ (io	./) .	\$ (162.2)	\$ (129.6)) (133.1	i) ⊅	(100.3)	\$ (236.) P	(1,146.6)	
Net Cash Flow	\$	31.9	\$	78.1	\$ 38.9	\$ 39.2	\$	121.9	\$ (20	.9) :	\$ (10.7)	\$ (8.6)	\$ (35.8	t) \$	444.2	\$ (117.5	۱ \$	250.2	
Het Casii i low	Ψ.	31.9	۴	76.1	у 36.9	39.2	Ŧ	121.5	y (20	,	4 (10.7)	y (8.6)	(33.0	') "	 .2	Ψ (117.5	, P	250.2	
Ending Common Cash Pool	\$	596.1	\$	1,087.7	\$ -	\$ -	\$	1,087.7	\$ 1,066	.8 :	\$ 1,056.1	\$ 1,047.5	\$ 1,011.6	5 \$	1,455.8	\$ 1,338.3	\$	1,588.5	
Budget Reserve Fund	\$	107.0	\$	107.0	\$ 107.0	\$ -	\$	107.0	\$ 107	.0	\$ 107.0	\$ 107.0	\$ 107.0	\$	107.0	\$ 107.0	\$	138.0	



Accounts Payable and Supplier Payments

\$90

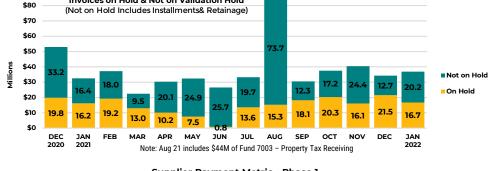
Accounts Payable (AP) as of Jai	า-22	
Total AP (Dec-21)	\$	34.2
Plus: Jan-22 invoices processed	\$	124.7
Less: Jan-22 Payments made	\$	(122.0)
Total AP month end (Jan-22)	\$	36.9
Less: Invoices on hold ⁽¹⁾	\$	(16.7)
Total AP not on Validation hold (Jan-22)	\$	20.2
Less: Installments/Retainage Invoices ⁽²⁾	\$	(2.8)
Net AP not on hold	\$	17.4

AP Aging

(excluding invoices on hold)

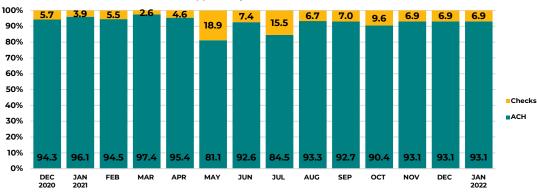
					Days Past Due								
	N	et AP	Cı	ırrent		1-30		31-60	61+				
Jan-22. Total	\$	17.4	\$	10.2	\$	2.7	7 \$ 3.9 \$		\$	0.6			
% of total		100%		59%		16%		22%		3%			
Change vs. Dec-21	\$	7.5	\$	3.5	\$	1.0	\$	3.2	\$	(0.2)			
Total Count of Invoices		1654		950		278		191		235			
% of total		100%		57%		17%		12%		14%			
Change vs. Dec-21		404		183		54		<i>78</i>		89			
Dec-21. Total		9.9	\$	6.7	\$	1.7	\$	0.7	\$	0.8			
% of total		100%		68%		17%		7%		8%			
Total Count of Invoices		1250		767		224		113		146			
% of total		100%		61%		18%		9%		12%			

Notes:



Invoices on Hold & Not on Validation Hold

Supplier Payment Metric - Phase 1





⁽¹⁾ Invoices with system holds are pending validation. Some reasons include: pending receipt, does

⁽²⁾ Invoices on retainage are on hold until the supplier satifies all contract obligations