

OFFICE OF THE CHIEF FINANCIAL OFFICER Coleman A. Young Municipal Center 2 Woodward Avenue, Suite 1100 Detroit, Michigan 48226 Phone 313•628•2535 Fax 313•224•2135 OCFO@detroitmi.gov www.detroitmi.gov

October 13, 2023

The Honorable Detroit City Council Coleman A. Young Municipal Center 2 Woodward Avenue Detroit, MI 48226

Re: Financial Report for the Two Months ended August 31, 2023

Dear Honorable City Council Members:

The Office of the Chief Financial Officer (OCFO) respectfully submits its City of Detroit Financial Report for the Two Months ended August 31, 2023. The OCFO also publishes this report on the City's website.

The OCFO is pleased to brief the City Council on the City's finances and respectfully requests to do so at one of the upcoming regularly scheduled Budget, Finance and Audit (BFA) Standing Committee meetings. The OCFO will also meet with the Legislative Policy Division prior to the BFA Committee meeting to further invite discussion on the report.

Best regards,

aup Rising

Jay B. Rising CFO

Att: City of Detroit Financial Report for the Two Months ended August 31, 2023

Cc: Mayor Michael E. Duggan, City of Detroit Brad Dick, Chief Operating Officer Tanya Stoudemire, Chief Deputy CFO/Policy & Administration Director John Naglick, Jr., Chief Deputy CFO/Finance Director Nikhil Patel, Deputy CFO/Treasurer Anita Edgar, Interim Chief Accounting Officer – Controller Steve Watson, Deputy CFO/Budget Director Malik Washington, City Council Liaison



## FY2023-24 Financial Report

For the 2 Months ended August 31, 2023

Submitted on October 13, 2023



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The financial information in this report is unaudited and represents the General Fund only (unless otherwise stated). For audited financial statements, visit the <u>OCFO Financial Reports page</u>.



- The Office of Budget is holding the annual <u>Budget Priorities Forums</u> from October 10<sup>th</sup> to 26<sup>th</sup>. They occur in all 7 City Council districts to get resident input for the Mayor's FY2024-25 recommended budget. Additional resources can be found <u>here</u>.
- On October 9<sup>th</sup>, City Council authorized a resolution to accept the Protecting MI Pension Grant from the Michigan Department of Treasury, in the amount of \$22,968,047.00, to assist with eligible principal payments for the City of Detroit General Retirement System (GRS) Component II Pension Plan.
- CHANGES TO SLIDE 12: Previously, invoice aging was based on the <u>invoice</u> <u>date</u> (date on invoice). This has now been changed to <u>creation date</u> (date the invoice was entered into the system) to more accurately reflect processing times. This change was applied to both current and previous months in this report.



|   |    | AUGUST 2023  |    |   |          |   | YEAR TO DATE   |    |   |    |   |      |   |   |
|---|----|--|----|---|----------|---|--|----|---|----|---|------|---|---|
| \$ in millions  | E  | BUDGET   | A  | ACTUAL  |          | VARI  | ANCE   |    | BUDGET  | AC | TUAL  |      | VARI  | ANCE  |
| ¢ in minore   |    | Α  |    | В   | (\$)     | C = B-A   | % D= (C/A)   |    | E   |    | F   | (\$) | G = F-E   | % H = (G/E)   |
| REVENUE:  |    |  |    |   |          |   |  |    |   |    |   |      |   |   |
| Municipal Income Tax<br>Property Taxes<br>Wagering Taxes<br>Utility Users' Tax<br>State Revenue Sharing<br>Other Revenues   | \$ | 23.8<br>53.5<br>23.7<br>1.6<br>–<br>15.1                               | \$ | 20.7<br>51.4<br>19.8<br>2.4<br>-<br>17.7                                | \$       | (3.1)<br>(2.1)<br>(3.9)<br>0.8<br>-<br>2.6                    | (13.0%)<br>(3.9%)<br>(16.5%)<br>50.0%<br>–<br>17.2%                      | ¢, | \$ 48.2<br>61.1<br>37.8<br>3.2<br>-<br>27.9       | \$ | 56.7<br>60.9<br>32.6<br>5.4<br>–<br>27.9                                  | \$   | 8.5<br>(0.2)<br>(5.2)<br>2.2<br>-<br>-                                | 17.6%<br>(0.3%)<br>(13.8%)<br>68.8%<br>–<br>–                                   |
| TOTAL (I)   | \$ | 117.7  | \$ | 112.0   | \$       | (5.7)   | (4.8%)   | Ś  | <b>178.2</b>                                      | \$ | 183.5   | \$   | 5.3   | 3.0%  |
| EXPENDITURES:   |    |  |    |   |          |   |  |    |   |    |   |      |   |   |
| Salaries and Wages<br>Employee Benefits<br>Professional and Contractual Services<br>Operating Supplies<br>Operating Services<br>Capital Outlays<br>Debt Service<br>Other Expenses<br><b>TOTAL (J)</b> | \$ | 44.3<br>11.7<br>9.2<br>3.4<br>18.2<br>0.1<br>-<br>16.0<br><b>102.9</b> | \$ | 46.9<br>11.7<br>10.8<br>2.7<br>18.2<br>0.3<br>-<br>14.2<br><b>104.8</b> | \$<br>\$ | (2.6)<br>-<br>(1.6)<br>0.7<br>-<br>(0.2)<br>-<br>1.8<br>(1.9) | (5.9%)<br>-<br>(17.4%)<br>20.6%<br>-<br>(200.0%)<br>-<br>11.3%<br>(1.8%) |    | 23.6<br>36.4<br>7.4<br>27.3<br>0.4<br>0.7<br>38.2 |    | 81.3<br>22.1<br>13.2<br>4.2<br>26.3<br>0.3<br>0.7<br>26.5<br><b>174.6</b> | \$   | (4.8)<br>1.5<br>23.2<br>3.2<br>1.0<br>0.1<br>-<br>11.7<br><b>35.9</b> | (6.3%)<br>6.4%<br>63.7%<br>43.2%<br>3.7%<br>25.0%<br>-<br>30.6%<br><b>17.1%</b> |
| IUTAL (J)   | Ş  | 102.9  | Ş  | 104.8   | Ş        | (1.9)   | (1.8%)   |    | 210.5   | Ş  | 1/4.0   | Ş    | 35.9  | 17.1%   |
| SURPLUS/(DEFICIT) (K= I + J)  | \$ | 14.8   | \$ | 7.2   | \$       | (7.6)   | (51.4%)  | Ś  | (32.3)  | \$ | 8.9   | \$   | 41.2  | 127.6%  |

**Note**: Represents General Fund operating (Fund 1000) only.

**Revenues**: Budget excludes Prior Year Surplus resources shown as revenue in adopted budget.

**Expenditures:** Salaries and Wages negative variance due to Police and Fire payrolls greater than budget. Contractual Services positive variance due to 1-month lag in invoicing July activity. Other expenses positive variance reflects difference in timing of actual DDOT contributions (monthly) vs. budgeted (quarterly).

Budget excludes \$23 million in PLD decommissioning reserve not yet expected to be spent.



| OCFO                             |  |             |
|----------------------------------|--|-------------|
| _                                | \$ in millions   | BU          |
| $\bigcirc$                       | REVENUE:   |             |
| Projecti                         | Municipal Income Tax<br>Property Taxes<br>Wagering Taxes<br>Utility Users' Tax<br>State Revenue Sharing<br>Other Revenues  | \$          |
| Š.                               | TOTAL (I)  | <b>\$</b> 1 |
| >                                |  |             |
| Annualized Budget vs. Projection | EXPENDITURES:<br>Salaries and Wages<br>Employee Benefits<br>Professional and Contractual Services<br>Operating Supplies<br>Operating Services<br>Capital Outlays<br>Debt Service<br>Other Expenses | \$          |
|                                  | TOTAL (J)  | <b>\$</b> 1 |
| $\overline{)}$                   | REVENUES LESS EXPENDITURES (K= I + J)  | \$          |
| Annı                             | Budgeted Use of Retiree Protection Fund<br>Budgeted Use of Prior Year Surplus<br>Prior Year Continuing Appropriations  | \$          |
|                                  | SURPLUS/(DEFICIT)  | \$          |

ANNUAL UDGET PROJECTION VARIANCE (\$) C = B-A % D= (C/A) В Α 392.7 Ś 414.7 Ś 22.0 5.6% 137.4 145.1 7.7 5.6% (3.8%) 258.1 248.3 (9.8)(8.6%) 46.3 42.3 (4.0)235.3 10.9 4.9% 224.4 194.6 224.4 29.8 15.3% 1.253.5 \$ 1,310.1 56.6 4.5% Ś 564.2 \$ 564.2 Ś -\_ 283.5 283.5 \_ 118.5 118.5 \_ 42.5 42.5 \_ 91.2 91.2 \_ 0.5 0.5 \_ 81.5 81.5 \_ 161.6 161.6 \_ 1,343.5 \$ 1,343.5 \$ -(90.0) \$ (33.4) \$ 56.6 (62.9%) 57.2 57.2 10.1 10.1 22.7 22.7 56.6 \$ Ś 56.6

Note: Represents General Fund operating (Fund 1000) only.

Revenues: Revenue Projection is updated based on the September 2023 Revenue Estimating Conference results. Excludes Prior Year Surplus resource shown as revenue in adopted budget.

Expenditures: Amended expenditure budget includes additional \$1.2 million for DHD Prenatal Care Transportation Services program and \$0.1 million for Legislative Administration, both approved by City Council in June 2023. Budget excludes \$23 million in PLD decommissioning reserve not yet expected to be spent.

Budgeted Use of Prior Year Surplus: Unspent budget resource from prior year used to support one-time expenditures included in the FY24 Amended Budget.

Prior Year Continuing Appropriations: Unspent budget resource from prior year used to support one-time expenditure budgets that carried over from prior fiscal year to current fiscal year. Itemized on the following page.

DETROIT

|              | Amended Budget Reconciliat                      | ion              |                  |
|--------------|---|------------------|------------------|
|              |   | Revenue          | Expense          |
| Dept         | Total Adopted Budget                            | 1,319,487,321    | 1,319,487,321    |
| DSLP         | Exclude Budgeted Use of Retiree Protection Fund | \$ (57,225,000   | )                |
| Non-Dept     | Exclude Budgeted Use of Prior Year Surplus      | (8,736,804       | ) -              |
| Various      | Continuing Appropriations (see list)            | -                | 22,699,245       |
| Health       | Prenatal Care Transportation Services           | -                | 1,200,000        |
| City Council | Legislative Administration                      | -                | 125,000          |
|              | Total Amended Budget per report                 | \$ 1,253,525,517 | \$ 1,343,511,566 |

| Dept     | Continuing Appropriations (Fund 1000)                | Amount           |
|----------|--|------------------|
| BSEED    | Public Health Fund                                   | \$<br>88,967     |
| CRIO     | Homegrown Detroit                                    | 3,260,494        |
| Non-Dept | Covid-19 Response                                    | 5,000,000        |
| Non-Dept | Over-Assessment Program                              | 2,000,000        |
| Non-Dept | Community Programs Support                           | 244,216          |
| HRD      | Affordable Housing Development and Preservation Fund | 7,175,262        |
| HRD      | Senior Home Repair                                   | 2,500,000        |
| HRD      | Neighborhood Improvement Fund                        | 1,445,288        |
| HRD      | Economic Development Programs                        | 435,732          |
| HRD      | Workforce Development Programs                       | 28,861           |
| GSD      | Wayne County Park Millage                            | 244,611          |
| GSD      | Pistons Basketball Court Improvements                | 275,814          |
|          | Total  | \$<br>22,699,245 |

**Note**: Represents General Fund operating (Fund 1000) only. Continuing appropriations (i.e., "balance forwards") represent unexpended balances from certain appropriations authorized to be reappropriated in the FY24 Adopted Budget resolution. Amounts are subject to change as year-end FY23 accruals, adjustments, and lapses are completed during the close-out period.



| Vot | ies: |
|-----|------|
| 1). | (2)  |
|     | ()   |

Actuals are the headcount of all active employees at month-end. The Budgeted positions have been adjusted to convert full-time equivalents to headcount and to reflect position amendments approved mid-year. (3) Includes Auditor General, Inspector General, Zoning, City

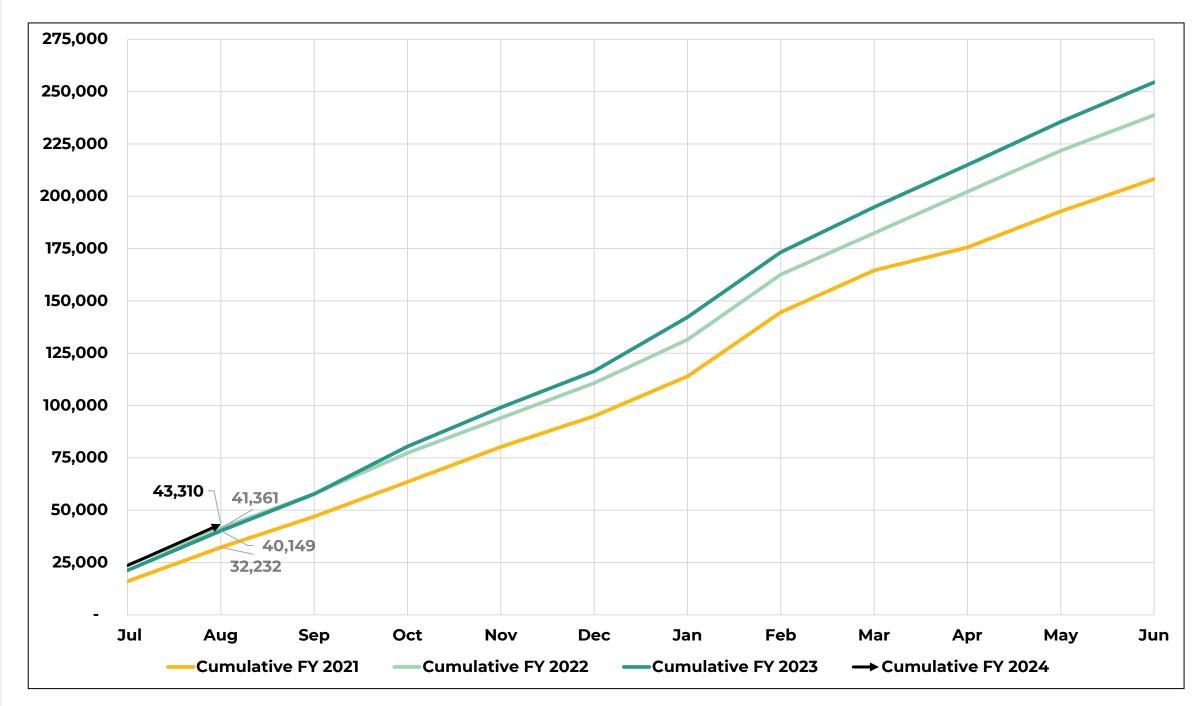
Council, Ombudsperson, City Clerk, and Elections. (4) Includes Civil Rights Inclusion & Opportunity, Appeals and Hearings, Public Lighting, Demolition, and Non-Departmental (5) Includes Public Works, General Services, and Elections, and summer interns.

| Г                                     | MONTH-C             | VER-MONTH AC          | rual <sup>(1)</sup>                 | BUDG   | BUDGET VS. ACTUAL                      |             |  |  |
|---------------------------------------|---------------------|-----------------------|-------------------------------------|--|--|-------------|--|--|
|                                       | Actual<br>July 2023 | Actual<br>August 2023 | Change<br>Aug 2023 vs.<br>July 2023 | Adjusted<br>Budget<br>FY 2024 <sup>(2)</sup> | Variar<br>(Under)/<br>Budget<br>August | Over<br>vs. |  |  |
| Public Safety                         | 0.000               | 0.110                 |                                     | 0.440  | (000)                                  | (1.00())    |  |  |
| Police                                | 3,080               | 3,110                 | 30                                  | 3,442  | (332)                                  | (10%)       |  |  |
| Fire                                  | 1,220               | 1,200                 | (20)                                | 1,235  | (35)                                   | (3%)        |  |  |
| Total Public Safety                   | 4,300               | 4,310                 | 10                                  | 4,677  | (367)                                  | (8%)        |  |  |
| Non-Public Safety                     |                     |                       |                                     |  |  |             |  |  |
| Office of the Chief Financial Officer | 381                 | 376                   | (5)                                 | 420  | (44)                                   |             |  |  |
| Public Works - Full Time              | 386                 | 408                   | 22                                  | 507  | (99)                                   |             |  |  |
| Health                                | 214                 | 181                   | (33)                                | 224  | (43)                                   |             |  |  |
| Human Resources                       | 97                  | 98                    | 1                                   | 107  | (9)                                    |             |  |  |
| Housing and Revitalization            | 129                 | 127                   | (2)                                 | 173  | (46)                                   |             |  |  |
| Innovation and Technology             | 131                 | 133                   | 2                                   | 145  | (12)                                   |             |  |  |
| Law                                   | 118                 | 118                   | 0                                   | 112  | 6                                      |             |  |  |
| Mayor's Office                        | 81                  | 83                    | 2                                   | 85   | (2)                                    |             |  |  |
| Municipal Parking                     | 68                  | 81                    | 13                                  | 97   | (16)                                   |             |  |  |
| Planning and Development              | 35                  | 34                    | (1)                                 | 39   | (5)                                    |             |  |  |
| General Services - Full Time          | 494                 | 519                   | 25                                  | 733  | (214)                                  |             |  |  |
| Legislative <sup>(3)</sup>            | 263                 | 261                   | (2)                                 | 315  | (54)                                   |             |  |  |
| 36th District Court                   | 324                 | 323                   | (1)                                 | 325  | (2)                                    |             |  |  |
| Other <sup>(4)</sup>                  | 279                 | 271                   | (8)                                 | 352  | (81)                                   |             |  |  |
| Total Non-Public Safety               | 3,000               | 3,013                 | 13                                  | 3,634  | (621)                                  | (17%)       |  |  |
| Total General City (Full -Time)       | 7,300               | 7,323                 | 23                                  | 8,311  | (988)                                  | (12%)       |  |  |
| Enterprise (Full-Time)                |                     |                       |                                     |  |  |             |  |  |
| Airport                               | 9                   | 10                    | 1                                   | 12   | (2)                                    |             |  |  |
| BSEED                                 | 289                 | 298                   | 9                                   | 355  | (57)                                   |             |  |  |
| Transportation                        | 740                 | 762                   | 22                                  | 974  | (212)                                  |             |  |  |
| Water and Sewerage                    | 595                 | 589                   | (6)                                 | 678  | (89)                                   |             |  |  |
| Library                               | 232                 | 240                   | 8                                   | 341  | (101)                                  |             |  |  |
| Total Enterprise (Full-Time)          | 1,865               | 1,899                 | 34                                  | 2,360  | (461)                                  | (20%)       |  |  |
| Total (Regular Full-time)             | 9,165               | 9,222                 | 57                                  | 10,671                                       | (1,449)                                | (14%)       |  |  |
| ARPA / COVID Response                 | 547                 | 569                   | 22                                  | 569  | 0                                      | 0%          |  |  |
| Seasonal / Part Time <sup>(5)</sup>   | 306                 | 228                   | (78)                                | 528  | (300)                                  | (57%)       |  |  |
| Grand Total                           | 10,018              | 10,019                | 1                                   | 11,768                                       | (1,749)                                | (15%)       |  |  |



| Fiscal Years 2023 - 2024                    | FY24 YTD      | FY23 YTD      |
|---|---------------|---------------|
| Income Tax Collections                      | August 2023   | August 2022   |
|   |               |               |
| Withholding                                 | \$ 57,663,004 | \$ 55,886,900 |
| Individual                                  | 5,698,135     | 2,869,071     |
| Corporate                                   | 3,468,978     | 525,680       |
| Partnerships                                | 190,132       | 84,420        |
|   |               |               |
| Total Collections                           | \$ 67,020,249 | \$ 59,366,071 |
| Refunds claimed, disbursed<br>and accrued   | (10,355,583)  | (12,542,176)  |
| Collections Net of<br>Refunds/Disbursements | \$ 56,664,666 | \$ 46,823,895 |







Note: This schedule reports total City of Detroit (excludes DSWD) cash as recorded in the General Ledger. This report does not represent cash available for spending, liabilities and fund balance must be considered when determining excess cash.

| (in millions)                    | Unrestricted | Restricted | August 2023<br>Total | Prior Year<br>August 2022<br>Total |  |
|----------------------------------|--------------|------------|----------------------|------------------------------------|--|
| General Fund                     |              |            |                      |                                    |  |
| General Accounts                 | \$ 371.8     | \$ 221.7   | \$ 593.5             | \$ 539.5                           |  |
| Self Insurance                   | 80.6         | 10.0       | 90.6                 | 19.7                               |  |
| Quality of Life Fund             | 1.7          | 1.9        | 3.6                  | 4.3                                |  |
| Retiree Protection Trust Fund    | -            | 465.5      | 465.5                | 446.3                              |  |
| A/P and Payroll Clearing         | 0.5          | -          | 0.5                  | 2.9                                |  |
| Other Governmental Funds         |              |            |                      |                                    |  |
| Capital Projects                 | 5.4          | 235.0      | 240.4                | 225.9                              |  |
| Streets                          | 95.8         | -          | 95.8                 | 98.9                               |  |
| Grants                           | 81.3         | 8.0        | 89.2                 | 75.8                               |  |
| Covid 19                         | _            | _          | -                    | _                                  |  |
| ARPA                             | 711.2        | _          | 711.2                | 780.4                              |  |
| Solid Waste Management           | 19.3         | _          | 19.3                 | 29.0                               |  |
| Debt Service                     | -            | 78.8       | 78.8                 | 59.4                               |  |
| Gordie Howe Bridge               | 8.3          | -          | 8.3                  | 11.3                               |  |
| Other                            | 38.7         | -          | 38.7                 | 45.4                               |  |
| nterprise Funds                  |              |            |                      |                                    |  |
| Enterprise Funds                 | 26.4         |            | 26.4                 | 11.6                               |  |
| iduciary Funds                   |              |            |                      |                                    |  |
| Undistributed Property Taxes     | 122.7        | -          | 122.7                | 133.1                              |  |
| Fire Insurance Escrow            | 12.2         | -          | 12.2                 | 11.4                               |  |
| Other                            | 54.7         |            | 54.7                 | 53.8                               |  |
| Component Units                  |              |            |                      |                                    |  |
| Component Units                  | 29.2         | -          | 29.2                 | 20.4                               |  |
| otal General Ledger Cash Balance | \$ 1,659.7   | \$ 1,020.8 | \$ 2,680.5           | \$ 2,568.9                         |  |



| Actual<br>AUG<br>2023<br>1,378.8 | SEP<br>2023<br>1,482.9   | ОСТ<br>2023  |
|----------------------------------|--|--|
| 2023                             | 2023   | 2023   |
|                                  |  |  |
| 1,378.8                          | 1.487.9  | 1/70/  |
|                                  | 1, 10215   | 1,430.   |
|                                  |  |  |
| 25.1                             | 27.3   | 25.5   |
| 264.9                            | 22.6   | 15.1   |
| 30.6                             | -  | 38.7   |
| 41.2                             | 18.1   | 35.6   |
| 2.5                              | 3.0  | 2.9  |
| 38.4                             | 34.5   | 22.1   |
| 27.0                             | 29.7   | 54.6   |
| 12.9                             | 4.9  | 9.2  |
| 442.6                            | 140.0  | 203.7  |
|                                  |  |  |
| (72.7)                           | (67.8)   | (92.9  |
| (5.7)                            | (4.0)  | (28.0  |
| -                                | (10.2)   | (0.0)  |
| (128.5)                          | (14.5)   | (9.4   |
| -                                | -  | -  |
| (131.6)                          | (95.8)   | (75.3  |
| -                                | -  | (7.0   |
| -                                | -  | -  |
| (338.5)                          | (192.3)  | (212.6   |
| 104.1                            | (52.3)   | (8.9   |
|                                  | 30.6<br>41.2<br>2.5<br>38.4<br>27.0<br>12.9<br><b>442.6</b><br>(72.7)<br>(5.7)<br>(5.7)<br>(128.5)<br>(128.5)<br>(131.6)<br>-<br>(131.6) | 264.9       22.6         30.6       -         41.2       18.1         2.5       3.0         38.4       34.5         27.0       29.7         12.9       4.9         (12.9       4.9         (72.7)       (67.8)         (5.7)       (4.0)         (12.8.5)       (14.5)         (131.6)       (95.8)         (1338.5)       (192.3) |

1,412.8

107.3

1,482.9

143.0

-

143.0

Forecast

DEC

2023

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27.3

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22.5

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22.6

21.2

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JAN

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-

18.9

4.9

30.5

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(70.5)

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(246.5)

1,465.9

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FEB

2024

1,465.9

23.4

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31.7

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5.8

44.1

33.4

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182.5

(81.2)

(3.7)

(69.4)

(75.7)

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(47.5)

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1,418.4

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MAR 24 -

**AUG 24** 

1,418.4

203.8

385.9

83.5

121.5

29.0

236.2

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1,333.8

(447.3)

(79.5)

(22.7)

(77.8)

(36.9)

(579.4)

(1,243.6)

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-

61.2

1,430.6

25.5

15.1

38.7

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2.9

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143.0

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143.0

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NOV

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34.9

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150.1

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(4.9)

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(175.7)

(25.6)

1,396.1

150.0

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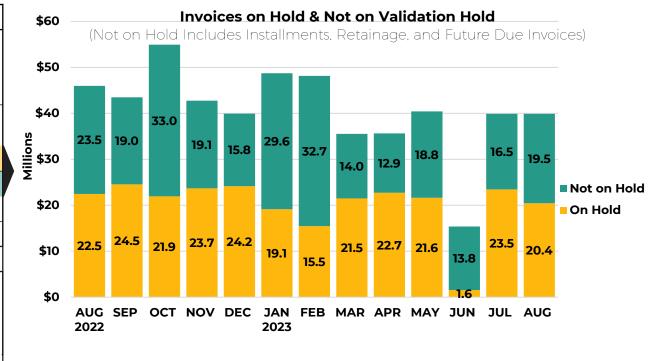
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**Ending Common Cash Pool** 

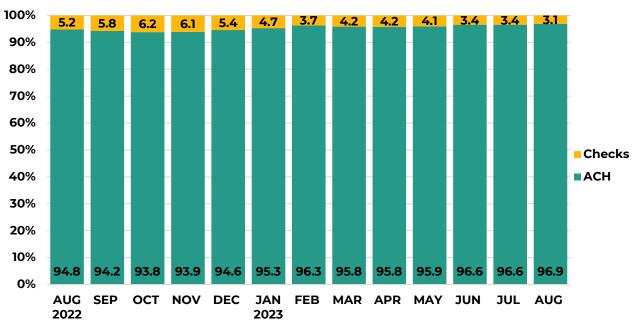
**Budget Reserve Fund** 

| J. |      |
|----|------|
|    | OCFO |

|                    | Accounts Payable (AP) as of Aug-23 [Millions]   |              |             |              |            |       |  |  |  |  |
|--------------------|---|--------------|-------------|--------------|------------|-------|--|--|--|--|
| Tot                | al AP (Jul-23)  |              |             |              | \$         | 39.9  |  |  |  |  |
| P                  | lus: Aug-23 invoice   | \$           | 226.5       |              |            |       |  |  |  |  |
| Le                 | ess: Aug-23 Payme   | \$           | (226.5)     |              |            |       |  |  |  |  |
|                    | al AP month end   |              |             |              | \$         | 39.9  |  |  |  |  |
|                    |   |              |             |              |            |       |  |  |  |  |
| Les                | Less: Invoices on hold <sup>(1)</sup> <b>\$ (20.4)</b>  |              |             |              |            |       |  |  |  |  |
| Tot                | al AP not on Valid  | ation ho     | old (Jul-2  | 3)           | \$         | 19.5  |  |  |  |  |
| Les                | s: Installments/Re  | tainage      | e Invoices  | 5 (2)        | \$         | (1.4) |  |  |  |  |
| Net                | AP not on hold  |              |             |              | \$         | 18.1  |  |  |  |  |
| Net                | AP not on hold includes S   | \$9.5m of in | voices that | are due a    | fter Aug-2 | 3     |  |  |  |  |
| (2) Ir             | <ul> <li>(1) Invoices with system holds are pending validation. Some reasons include:<br/>pending receipt, does not match purchase order quantity/price and legal holds.</li> <li>(2) Invoices on retainage are on hold until the supplier satisfies all contract<br/>obligations.</li> </ul> |              |             |              |            |       |  |  |  |  |
|                    | voices are processed and  |              | [Million    |              |            |       |  |  |  |  |
|                    |   |              | on hold & r | -            | e)         |       |  |  |  |  |
|                    |   |              | ]           |              | iys Past E | Due   |  |  |  |  |
|                    |   | Net AP       | Current -   | 1-30         | 31-60      | 61+   |  |  |  |  |
|                    | Current Month   | \$18.0       | 0.4         | 16.2         | 0.2        | 1.2   |  |  |  |  |
| 9<br>9<br>9        | % of Total  | 100%         | 2%          | 90%          | 1%         | 7%    |  |  |  |  |
| Invoice :<br>Value | Previous Month  | \$16.4       | 0.1         | 13.1         | 0.4        | 2.8   |  |  |  |  |
| <u> </u>           | % of Total  | 100%         | 1%          | 80%          | 2%         | 17%   |  |  |  |  |
|                    | Vs Previous Month   | \$1.6        | 0.3         | 3.1          | (0.2)      | (1.6) |  |  |  |  |
|                    | Current Month   | 857          | 122         | 660          | 24         | 51    |  |  |  |  |
| oice<br>unt        | % of Total  | 100%         | 14%         | 77%          | 3%         | 6%    |  |  |  |  |
| Invoice<br>Count   | Previous Month  | 962          | 75          | 788          | 20         | 79    |  |  |  |  |
| = 0                | % of Total<br>Vs Previous Month   | 100%         | 8%<br>47    | 82%<br>(128) | 2%<br>4    | 8%    |  |  |  |  |
|                    | vs Previous Moritin   | (105)        | 4/          | (120)        | 4          | (28)  |  |  |  |  |







Payments Supplier  $\propto$ Payable Accounts