



STATE OF MICHIGAN

December 12, 2023

Detroit City Council
2 Woodward, Suite 1340
Detroit, Michigan 48226

Dear Honorable Detroit City Council:

As the elected officials serving the City of Detroit's New Center community and surrounding areas, we want to express our strong support for Henry Ford Health's new proposed state-of-the-art hospital development and campus expansion.

Henry Ford Health has always been committed to providing patient and family-centered care. With this new expansion, this tradition will continue, and our communities will have access to the highest-quality healthcare in a new hospital and reimagined campus.

This hospital expansion, with an emergency department planned to double the size of the existing one, affordable housing, and a brand-new research building in conjunction with Michigan State University, will not only be a community asset to Detroit but will serve as a destination for residents throughout our State and beyond.

The new development will fill a critical public health and safety need and will bring a multi-billion dollar construction project, permanent jobs and significant economic benefits to the City. It will cement the reputation of the Henry Ford Health's Detroit campus as a world-class academic medical center that will be strongly positioned to meet the growing healthcare needs of our Detroit residents.

We support this project and ask that the Detroit City Council do as well.

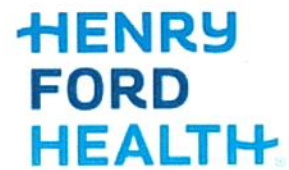
Sincerely,

Handwritten signature of Erika Geiss in blue ink.

Senator Erika Geiss
Senate District 1
Assistant President Pro Tempore

Handwritten signature of Mike McFall in blue ink.

Representative Mike McFall
House District 8



December 5, 2023

Detroit City Council Office
2 Woodward Avenue, Suite 1340
Detroit, MI 48226

Dear Honorable Detroit City Council members:

As the Medical Director of Diversity and Inclusion at Henry Ford Health, I am pleased to endorse the Future of Health development project proposed by Henry Ford Health, along with its partners at Michigan State University (MSU) and the Detroit Pistons. Henry Ford Health's historic investment in its Midtown hospital campus—featuring an expanded emergency department (ED), state-of-the-art research center dedicated to advancing health discoveries, and commitment to improving the health and well-being of Detroiters and advancing health equity—reflects our mission and will have tremendous impact on the future health of the people living and working in Detroit and the surrounding region.

Henry Ford Health is a large, not-for-profit, integrated healthcare system with over 33,000 employees. The health system is headquartered in Detroit, where we have served the community since the establishment of Henry Ford Hospital in 1915—108 years. Since that time, Henry Ford Health has grown and we now offer healthcare services across the healthcare continuum through a diverse network of facilities in Southeast Michigan (Metro Detroit) and South Central Michigan (Jackson).

At Henry Ford Health, our mission-driven culture connects us to one another, our patients, and the communities we serve. We are known at a national level for leading innovative efforts in mitigating healthcare disparities and creating a diverse workforce with an inclusive culture. In September 2021, our Board of Directors and executive leadership team made a commitment to expand our diversity, equity and inclusion plan to include anti-racism and social justice to do our part in helping to address societies most pressing challenges to health and wellness. We are committed to a diverse and inclusive workforce where staff feels welcomed, valued, and respected. One of our commitments is to achieve equity in clinical outcomes and healthcare experiences to empower patients to achieve optimal health and well-being.

In my role as Medical Director of Diversity and Inclusion, I lead efforts to enhance opportunities for underrepresented groups to pursue and succeed in medical and scientific professions. My research primarily focuses on developing and implementing equitable innovations and models of care using justice frameworks, community engaged research, mixed methods, and implementation science. Part of my work includes the Ready Youth Scientists for Excellence in Medicine, Health Equity and Discovery (RYSE MED) career pathways program. This program includes a six-week summer intensive experience at Henry Ford Health for underrepresented and under-resourced high school, undergraduate, and graduate students. As part of this program, students interested in healthcare careers participate in clinician shadowing, exploring healthcare

careers through simulations like suturing and taking care of patients in virtual reality, developing college success skills, and fostering long-term mentoring relationships with current college students, researchers, physicians and other clinicians.

The new campus development will help Henry Ford Health magnify its impact on these issues by:

- Providing a premier medical and research campus to recruit the next generation of healthcare workers in and representative of the city of Detroit
- Building a \$90 million academic research partnership with Henry Ford Health and MSU that will offer many new opportunities for academic and medical professionals to advance the science of health and equitable health outcomes
- Implementing and expanding apprenticeship and training programs in healthcare careers, including high school academic and mentorship programs and earlier.

Overall, this development project will have wide-reaching impacts across the many priorities our patients, the community, the Neighborhood Advisory Council and the Detroit City Council have shared. With our partners at MSU, the Detroit Pistons, and the Shirley Ryan AbilityLab, this project will increase the stock of affordable housing in the city, provide new opportunities for education and well-paying jobs in the City, and give Detroiters access to state-of-art rehabilitation and research facilities. These are some of the critical areas that have been affected by the legacy of racism and I am confident that our collective investment in these areas will catalyze an even greater impact on community health and wellbeing. The new hospital will be a destination site for cutting-edge healthcare in the region, providing Detroiters and other Michiganders with access to the high quality and comprehensive care that they deserve. New walkways, traffic rerouting, green spaces, and communal spaces will make the community more walkable and connected, and provide opportunities for recreation and community events. All of these elements are not just healthy, they are healing.

Importantly, the results of this collaboration reflect the needs and voices of our community, including those whose voices and needs are historically excluded.

Thank you for the opportunity to share my support for this mission-drive development project.

Sincerely,



Martina T. Caldwell, MD, MS, FACEP

Senior Staff Physician | Department of Emergency Medicine | Henry Ford Hospital
Medical Director of Diversity & Inclusion | Henry Ford Medical Group
Principle Investigator | The SHE Rises Lab (Transgenerational Social and Health Equity Research)
Clinical Assistant Professor | Department of Emergency Medicine | Wayne State University

November 29, 2023

Detroit Brownfield Redevelopment Authority
500 Griswold, Suite 2200
Detroit, Michigan 48226

Re: Support for the Future of Health Project

To Whom it May Concern:

I am writing to express my support for the Future of Health Project. The three organizations represented through this project have undertaken an enormous task of ensuring the community's voice is heard during this engagement process, and beyond. Their efforts achieved in community engagement thus far have been outstanding and has helped inform dialogue during the CBO process. I am confident that this project will have a profound impact on the City of Detroit, and greater region.

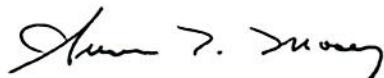
Since February, The Future of Health Outreach team has been actively engaging community members through a variety of channels including, block club outreach, townhall meetings, door to door canvassing, and engagement surveys. In addition, Henry Ford Health developed a Community Advisory Council, consisting of block club leaders, businesses, and senior citizens. The committee is another opportunity to ensure ongoing engagement related to the project, and beyond.

The positive effect of the Future of Health project on the City of Detroit, and region cannot be overstated. This project will bring new economic benefits, such as job creation, increased opportunities for housing, education offerings, and advanced research dedicated to health disparities.

Midtown Detroit, Inc. is pleased to support this project wholeheartedly and believe that it reflects an opportunity for "The Future of Health" team to deepen and expand existing relationships with community partners, thus having an additional impact on the community long into the future.

Should you have any questions please feel free to reach out.

Thank you,



Sue Mosey
Executive Director
Midtown Detroit, Inc.



December 4, 2023

Detroit City Council
2 Woodward, Suite 1340
Detroit, Michigan 48226

Dear Honorable Detroit City Council:

The proposed Henry Ford Health hospital campus expansion – including an emergency department twice the current size, a research center dedicated to addressing health disparities, and deeply affordable housing – are all community assets that will help advance the health, and wellness of the community.

From an engagement perspective, the project team has been boots on the ground, ensuring that community members have access to updated project information, and creating opportunities for the community to share input.

As a longtime resident, I know firsthand the invaluable role that hospitals play in ensuring quality healthcare services to our community. The proposed expansion represents an investment in our future, with a focus on community well-being. With an expanded campus Henry Ford Health will be better positioned to address the health concerns of residents, and will improve access to care, reduce wait times, and uncover life saving research.

Looking towards the future, this project will ensure that Henry Ford Health is positioned to meet the growing healthcare needs of the community; further establishing its commitment and service to people in Detroit and the surrounding region.

For those reasons, I stand in support of the project.

Yours for Community,

A handwritten signature in black ink, appearing to read "Jeff Jones", written over a light blue horizontal line.

Jeff Jones
Executive Director
Hope Village Revitalization



November 29, 2023

Detroit City Council
2 Woodward, Suite 1340
Detroit, Michigan 48226

Re: Community engagement efforts for The Future of Health Project

Dear Honorable City Council:

Community engagement is a crucial element in ensuring that the community's voice is not only heard but also valued and respected, particularly in the context of proposals such as "The Future of Health" Project." Since the project's announcement, residents throughout the Virginia Park area have actively participated in substantive discussions regarding the project's benefits, potential impacts, and provided general feedback.

The benefits of an expanded hospital campus, and research center, are well suited to support, and advance the health priorities of the community. It is for that reason, that I write to support their transformational brownfield plan related to the project's east campus development.

I am grateful to be able to collaborate with three organizations that are dedicated to ensuring residents have viable channels to contribute their input to this process. Specifically in the Virginia Park neighborhood, the project team has actively participated in and facilitated numerous community meetings, organized project site bus tours, and consistently provided updates to our community.

Moreover, they maintain ongoing communication with the community, responding to questions, collecting additional feedback, and addressing any concerns that may arise. I am delighted to offer this letter of support for the project's engagement efforts and anticipate continued collaboration with the project partners to further enhance their outreach and impact within the community.

Thank you,

Jody Wise
130 Virginia Park Street
Detroit, MI 48202

November 29, 2023

Detroit City Council
2 Woodward, Ave.
Detroit, MI

RE: Honorable City Council

To whom it may concern:

I'm writing this letter in support of the Future of Health development with Henry Ford Health, Michigan State University, and the Detroit Pistons. As a legacy Detroiter, I have lived and experienced a variety of challenges Detroiters have faced.

I have a true dedication to support Projects that help revitalize the community, specifically District 5 in Detroit. I've attended multiple community presentation on the Project and each update has helped me further understand the Developers commitment to Detroit.

Anytime there are conversations and actions that support a healthier and vibrant Detroit, I'm in favor. As this project moves forward, I'm thrilled to see inclusion with residents and the career pathways because of this Development. I've grown to build a great repour with the community engagement leaders from each respective organization and they've truly heard my concerns. I see myself in the Future of Health, holistically.

Thank you,

Gabrielle Parker



Detroit Wayne Integrated Health Network

707 W. Milwaukee St.
Detroit, MI 48202-2943
Phone: (313) 833-2500
www.dwihn.org

FAX: (313) 833-2156
TDD: (800) 630-1044 RR/TDD: (888) 339-5588

December 5, 2023
Detroit City Council
2 Woodward, Suite 1340
Detroit, Michigan 48226

Re: The Future of Health Project

Dear Honorable City Council Members:

As CEO/President of the Detroit Wayne Integrated Health Network (DWIHN), I am pleased to endorse the Future of Health development project proposed by Henry Ford Health, along with its partners at Michigan State University (MSU) and the Detroit Pistons. Since 1968, DWIHN has served Wayne County residents as a healthcare safety net organization that provides access to a full array of integrated behavioral health services that help people receive exceptional services and supports for mental health, substance use or disability-related concerns. Whether it is our expansion of a Crisis Care Center in the heart of the New Center area, our commitment to uplifting children and families through community engagement, and innovation, or our dedication to teach law enforcement Crisis Intervention Training, we are deeply rooted in our mission of advancing quality of life in the community.

Addressing priorities from a community mental health perspective requires a holistic approach that involves many people and organizations. We recognize that Henry Ford Health and its partners are fully committed to improving access to behavioral and physical healthcare services to improve community mental health and well-being. The expansion of Henry Ford Hospital in Detroit, including an expanded emergency department (ED), with dedicated space for behavioral health services, is an opportunity to improve the quality of life for Detroiters, and is a significant step towards addressing the ongoing mental health needs of our community.

The Healthy Future development project represents a pathway towards improving outcomes and reducing health disparities by offering an opportunity for additional investment in youth programming, mentorship opportunities, and research and educational programs.

As a neighbor in the New Center community, DWIHN is pleased to support Henry Ford Health's development project.

Thank you,
Eric Doeh
CEO/President
Detroit Wayne Integrated Health Network

Board of Directors

Kenya Ruth, Chairperson
Karima Bentounsi
Angelo Glenn

Dr. Cynthia Tauog, Vice Chairperson
Angela Bullock
Jonathan C. Kinloch

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William Phillips, Secretary
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Bernard Parker

Eric W. Doeh, President and CEO





www.pacesemi.org

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21700 Northwestern Highway, Suite 900
Southfield, MI 48075

855-445-4554

Clinton Township Center
19700 Hall Road
Clinton Township, MI 48038

Dearborn Center
15401 N. Commerce Drive
Dearborn, MI 48120

Detroit Center
17330 Greydale Avenue
Detroit, MI 48219

Eastpointe Center
17401 E. Ten Mile Road
Eastpointe, MI 48021

Pontiac Center
823 Golf Drive
Pontiac, MI 48341

Southfield Center
24463 W. Ten Mile Road
Southfield, MI 48033

Sterling Heights Center
35501 Mound Road
Sterling Heights, MI 48310

Thome Rivertown Center
250 McDougall Street
Detroit, MI 48207

December 5, 2023

Detroit City Council
2 Woodward, Suite 1340
Detroit, MI 48226

Dear Detroit City Council members:

As President and CEO of PACE Southeast Michigan, I am pleased to endorse the Future of Health development project proposed by Henry Ford Health, along with its partners at Michigan State University (MSU) and the Detroit Pistons. PACE Southeast Michigan is a Program of All-Inclusive Care for the Elderly (PACE) and has been caring for older adults for almost 30 years. PACE Southeast Michigan provides preventive care and comprehensive support for eligible seniors and uses Medicare, Medicaid and private funds to cover all medically necessary services. We are an award-winning non-profit organization jointly sponsored by Henry Ford Health and Presbyterian Villages of Michigan.

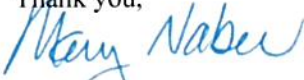
PACE Southeast Michigan serves eligible seniors in Wayne, Oakland, and Macomb Counties at our eight centers located in Clinton Township, Detroit (2), Dearborn, Eastpointe, Pontiac, Southfield, and Sterling Heights. PACE Southeast Michigan provides a nursing home alternative to seniors age 55 and older who want to remain independent and can safely live in the community. It does this by providing access to the full continuum of preventive, primary, prescription, acute, and long-term care services 24 hours a day, seven days a week, 365 days a year in our health centers and in the home. We even provide transportation to the health center. By aging in place, seniors have more hope, vitality, joy, and an overall higher quality of life.

The need for PACE in our community is vast. We currently have a census of over 1,700 participants. Our growth has ranked us as the largest, fastest-growing PACE program in Michigan and among the fastest-growing in the nation.

The proposed Henry Ford Health campus expansion, which includes a new state-of-the-art hospital and emergency department and a new academic research center, along with affordable housing, will provide improved access to healthcare services and housing to help meet the needs of seniors throughout Detroit and neighboring communities. In addition, we expect the development project to spur economic growth in the neighborhood, through the creation of new jobs and job training opportunities, which will improve the skills of residents and others interested in pursuing these opportunities.

As an organization, we are steadfast in our mission to advance, and support the wellness of older adults in the City of Detroit and throughout Southeast Michigan. We fully support the Future of Health project and look forward to the positive impacts this project will have on the community.

Thank you,


Mary Naber
President and CEO



December 5, 2023

Detroit City Council Office
2 Woodward Avenue, Suite 1340
Detroit, MI 48226

Dear Honorable Detroit City Council members:

As the Chief Human Resource Officer and Director of Talent Solutions and Strategies at Henry Ford Health, respectively, we are pleased to endorse the Future of Health development project proposed by Henry Ford Health, along with its partners at Michigan State University (MSU) and the Detroit Pistons. Henry Ford Health's historic investment in its Midtown hospital campus—featuring an expanded emergency department (ED), state-of-the-art research center dedicated to advancing health discoveries, and commitment to improving the health and well-being of Detroiters and advancing health equity—reflects our mission and will have tremendous impact on the future health of the people living and working in Detroit and the surrounding region.

Henry Ford Health is a large, not-for-profit, integrated healthcare system with over 33,000 employees. The health system is headquartered in Detroit, where we have served the community since the establishment of Henry Ford Hospital in 1915—108 years. Since that time, Henry Ford Health has grown and we now offer healthcare services across the healthcare continuum through a diverse network of facilities in Southeast Michigan (Metro Detroit) and South Central Michigan (Jackson).

At Henry Ford Health, our mission-driven culture connects us to one another, our patients, and the communities we serve. We are known at a national level for leading innovative efforts in mitigating healthcare disparities and creating a diverse workforce with an inclusive culture. In September 2021, our Board of Directors and executive leadership team made a commitment to expand our diversity, equity and inclusion plan to include anti-racism and social justice. We are committed to a diverse and inclusive workforce where staff feels involved, valued, and respected. We are proud to support and advocate for social justice in an effort to enhance our ability to meaningfully impact everyone that interacts with Henry Ford Health. One of our commitments is to achieve equity in clinical outcomes and experience to empower patients to achieve optimal health and well-being.

In our roles as human resources leaders, we are responsible for executing hiring strategies to attract and hire diverse talent for our organization. As part of our work, Henry Ford Health has developed the system's first Diversity, Equity, Inclusion, and Social Justice Strategic Plan, which is our guiding document to ensure that our staff, patients, and our community are able to participate in all aspects of economic, social, and civil life. We have also deployed workforce development strategies across the system to remove barriers to employment and promote job opportunities. This includes collaborating with government officials, community organizations, and religious institutions to meet people where they are and connect them to opportunities.

Detroit Development LOS
Henry Ford Health
December 2023

The new campus development will help the system magnify its impact on these issues by:

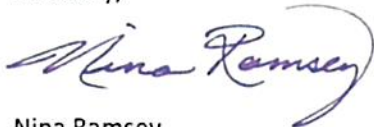
- Providing a premier location for Detroiters to live and work, including opportunities in healthcare, administration, research, construction, and retail.
- Expanding partnerships with the local community and organizations to provide opportunities for education and employment.

Overall, this development project will have wide-reaching impacts across the many priorities of our patients, the community, the Neighborhood Advisory Council and the Detroit City Council. With our partners at MSU, the Detroit Pistons, and the Shirley Ryan AbilityLab, this project will increase the stock of affordable housing in the city, provide new opportunities for education and well-paying jobs in the city, and give Detroiters access to state-of-art rehabilitation and research facilities. The new hospital will be a destination site for cutting-edge healthcare in the region, providing Detroiters and other Michiganders with access to the high quality and comprehensive care that they deserve. New walkways, traffic rerouting, green spaces, and communal spaces will make the community more walkable and connected, and provide opportunities for recreation and community events.

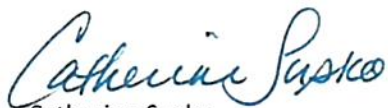
Importantly, the results of this collaboration reflect the needs and voices of our community.

Thank you for the opportunity to share our support for this mission-drive development project.

Sincerely,



Nina Ramsey
Executive Vice President
Chief Human Resource Officer



Catherine Susko
Director of Talent Solutions and Strategy



December 5, 2023

Detroit City Council Office
2 Woodward Avenue, Suite 1340
Detroit, MI 48226

Dear Honorable Detroit City Council Members:

As the President of Care Delivery System and Chief Clinical Officer at Henry Ford Health, I am pleased to endorse the Future of Health development project proposed by Henry Ford Health, along with its partners at Michigan State University (MSU) and the Detroit Pistons. Henry Ford Health's historic investment in its Midtown hospital campus—featuring an expanded emergency department (ED), state-of-the-art research center dedicated to advancing health discoveries, and commitment to improving the health and well-being of Detroiters and advancing health equity—reflects our mission and will have tremendous impact on the future health of the people living and working in Detroit and the surrounding region.

Henry Ford Health is a large, not-for-profit, integrated healthcare system with over 33,000 employees. The health system is headquartered in Detroit, where we have served the community since the establishment of Henry Ford Hospital in 1915—108 years. Since that time, Henry Ford Health has grown and we now offer healthcare services across the healthcare continuum through a diverse network of facilities in Southeast Michigan (Metro Detroit) and South Central Michigan (Jackson).

At Henry Ford Health, our mission-driven culture connects us to one another, our patients, and the communities we serve. We are known at a national level for leading innovative efforts in mitigating healthcare disparities and creating a diverse workforce with an inclusive culture. In September 2021, our Board of Directors and executive leadership team made a commitment to expand our diversity, equity and inclusion plan to include anti-racism and social justice. We are committed to a diverse and inclusive workforce where staff feels involved, valued, and respected. We are proud to support and advocate for social justice in an effort to enhance our ability to meaningfully impact everyone that interacts with Henry Ford Health. One of our commitments is to achieve equity in clinical outcomes and experience to empower patients to achieve optimal health and well-being.

In my roles as President of Care Delivery System and Chief Clinical Officer, I oversee both the clinical and operational sides of Henry Ford Health, including hospitals, ambulatory, and other service lines—driving growth and clinical excellence, championing quality and safety, enabling new levels of innovation and research, and forging strong partnerships with physician groups and other healthcare teams. In my time at Henry Ford Health, I have overseen significant growth in clinical volumes including by restructuring our cancer services and launching cardiovascular and orthopedics services; improved our quality metrics, including driving down hospital acquired infections at all of our hospitals; reorganized our care model aligning primary care and population health services to improve patients' outcomes and financial savings; overseen development and implementation of clinical guidelines during the COVID-19 pandemic; and helped engineer the 30-year partnership between Henry Ford Health and Michigan State

University to redesign our academic mission with innovative and transformational healthcare delivery and improvement in mind.

The new campus development will help the system magnify its impact on these issues by:

- Modernizing and revolutionizing the health system's care and healing environments to ensure Henry Ford Health can serve a growing number of patient's and continue to provide state of the art and personalized healthcare—including by outfitting an expanded ED with universal rooms and specialized space for trauma and behavioral healthcare; improving acute and intensive care units; advancing technology in operating suites, cardiac catheterization, and electrophysiology labs; and more
- Partnering with the Shirley Ryan AbilityLab to establish a 72-bed state-of-the-art physical medicine and rehabilitation facility to Detroit, as well as a revolutionary neurofibromatosis research institute in collaboration with the Gilbert Family Foundation—to support patients recovering from a stroke, traumatic brain injury, spinal cord injury, and other conditions
- Establishing a new, cutting-edge medical research facility in collaboration with Michigan State University to enhance Henry Ford Health's already robust research program—which currently includes more than 2,000 research projects over \$120 million in research funding annually
- Supporting the health system in attracting top talent to the region, to provide world class healthcare to Detroiters

Overall, this development project will have wide-reaching impacts across the many priorities of our patients, the community, the Neighborhood Advisory Council (NAC), and the Detroit City Council. With our partners at Michigan State University, the Detroit Pistons, and the Shirley Ryan AbilityLab, this project will increase the stock of affordable housing in the city, provide new opportunities for education and well-paying jobs in the City, and give Detroiters access to state-of-art rehabilitation and research facilities. The new hospital will be a destination site for cutting-edge healthcare in the region, providing Detroiters and other Michiganders with access to the high quality and comprehensive care that they deserve. New walkways, traffic rerouting, green spaces, and communal spaces will make the community more walkable and connected, and provide opportunities for recreation and community events.

Importantly, the results of this collaboration reflect the needs and voices of our community.

Thank you for the opportunity to share my support for this mission-driven development project.

Sincerely,

A handwritten signature in black ink, appearing to read 'Adnan Munkarah', with a large, stylized loop at the end.

Adnan Munkarah, MD
President, Care Delivery System
Chief Clinical Officer
Henry Ford Health



Kimberlydawn Wisdom, MD, MS, FACEP
1 Ford Place
Suite 5B
Detroit, MI 48202
O 313.876.8408
M 313.574.7814

Sr. EA: Kirstie Korzetz
Kkorzet1@hfhs.org

December 5, 2023

Detroit City Council Office
2 Woodward Avenue, Suite 1340
Detroit, MI 48226

Dear Honorable Detroit City Council Members:

As the Senior Vice President of Community Health and Equity and Chief Wellness and Diversity Officer at Henry Ford Health, I am pleased to endorse the Future of Health development project proposed by Henry Ford Health, along with its partners at Michigan State University (MSU) and the Detroit Pistons. Henry Ford Health's historic investment in its Midtown hospital campus—featuring an expanded emergency department (ED), state-of-the-art research center dedicated to advancing health discoveries, and commitment to improving the health and well-being of Detroiters and advancing health equity—reflects our mission and will have tremendous impact on the future health of the people living and working in Detroit and the surrounding region.

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In my roles as Senior Vice President of Community Health and Equity and Chief Wellness and Diversity Officer, I provide leadership in the areas of community benefit, population health, and health equity, with a particular focus on improving maternal and infant health, chronic disease management, and healthy lifestyles including exercise, nutrition, and tobacco use. Among many initiatives, I have founded the award-winning African American Initiative for Male Health Improvement (AIM-HI) to provide culturally appropriate health education, support groups, and screenings; the Women Inspired Neighborhood Network (WIN) to improve access to healthcare and reduce infant mortality in Detroit neighborhoods; and Generation with Promise to empower young people, their families, faith-based organizations, and communities to create healthy lifestyle choices. I also oversee Henry Ford Health's community health needs assessment, community health worker hub, center for health promotion and

disease prevention, community health fairs and screenings, faith-based community health services, and other programs, services, and efforts to improve the health of the communities we serve.

The new campus development will help the system magnify its impact on these issues by:

- Building a state-of-the-art research building in collaboration with Michigan State University, with a focus on discovering measures and treatment solutions to address the health disparities that exist in the City of Detroit
- Expanding upon the health system's existing programs to provide additional community health, education, and resource awareness fairs each year in Detroit and the surrounding region
- Helping to address the social determinants of health, for example, by establishing affordable housing, walkable green spaces, and more
- Helping to address the social determinants of health, for example, by establishing affordable housing, walkable green spaces, addressing food security and more

Overall, this development project will have wide-reaching impacts across the many priorities of our patients, the community, the Neighborhood Advisory Council (NAC), and the Detroit City Council. With our partners at MSU, the Detroit Pistons, and the Shirley Ryan AbilityLab, this project will increase the stock of affordable housing in the city, provide new opportunities for education and well-paying jobs in the City, and give Detroiters access to state-of-art rehabilitation and research facilities. The new hospital will be a destination site for cutting-edge healthcare in the region, providing Detroiters and other Michiganders with access to the high quality and comprehensive care that they deserve. New walkways, traffic rerouting, green spaces, and communal spaces will make the community more walkable and connected, and provide opportunities for recreation and community events.

Importantly, the results of this collaboration reflect the needs and voices of our community.

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Sincerely,



Kimberlydawn Wisdom, MD, MS, FACEP
Senior Vice President of Community Health & Equity
Chief Wellness and Diversity Officer
Henry Ford Health

December 5, 2023

Detroit City Council Office
2 Woodward Avenue, Suite 1340
Detroit, MI 48226

Dear Honorable Detroit City Council members:

In my joint administrative, clinical and academic leadership roles at Henry Ford Health, I am pleased to endorse the Future of Health development project proposed by the healthcare system, along with our partners at Michigan State University (MSU) and the Detroit Pistons. Henry Ford Health's historic investment in its Midtown hospital campus—featuring an expanded emergency department (ED), state-of-the art research center dedicated to advancing health discoveries, and commitment to improving the health and well-being of Detroiters and advancing health equity—reflects our mission and will have tremendous impact on the future health of the people living and working in Detroit and the surrounding region.

Henry Ford Health is a large, not-for-profit, integrated healthcare system with over 33,000 employees. The health system is headquartered in Detroit, where we have served the community since the establishment of Henry Ford Hospital in 1915—108 years. Since that time, Henry Ford Health has grown and we now offer healthcare services across the healthcare continuum through a diverse network of facilities in Southeast Michigan (Metro Detroit) and South Central Michigan (Jackson). The HFMG, founded in the same year as the Henry Ford Hospital, is one of the premier physician group practices in the nation. During this time, the HFMG has fostered innovation and advancement in patient care, education, and research, while encouraging improvement in technology and patient care processes.

At Henry Ford Health, our mission-driven culture connects us to one another, our patients, and the communities we serve. We are known at a national level for leading innovative efforts in mitigating healthcare disparities and creating a diverse workforce with an inclusive culture. In September 2021, our Board of Directors and executive leadership team made a commitment to expand our diversity, equity and inclusion plan to include anti-racism and social justice. We are committed to a diverse and inclusive workforce where staff feels involved, valued, and respected. We are proud to support and advocate for social justice in an effort to enhance our ability to meaningfully impact everyone that interacts with Henry Ford Health. One of our commitments is to achieve equity in clinical outcomes and experience to empower patients to achieve optimal health and well-being.

In my role at Henry Ford Health, I provide strategic leadership and direction to the over 1,900 HFMG physicians and researchers responsible for all aspects of clinical performance across 40 specialties. One powerful tool we currently use is our Population Health Management strategic initiative, which seeks to improve the overall health outcomes of specific populations. Through accumulation and analysis of population data, we can implement programs that keep patients as healthy as possible, reducing the need for hospitalizations, ED visits, and medical procedures. Ultimately, this initiative seeks to create value through:

- Improved clinical outcomes
- Improved patient experience
- Lower cost

The new hospital will support the HFMG and our other team members in providing the very

Steven N. Kalkanis, MD

Chief Executive Officer,
Henry Ford Medical Group

Chief Academic Officer,
Henry Ford II Chair

Senior Vice President,
Henry Ford Health

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Detroit, MI 48202
313.876.8456

skalkan1@hfhs.org
henryford.com/kalkanis



best healthcare right in the heart of Detroit, with state-of-the-art medical facilities and technology, all single-patient rooms, shorter wait times in the ED, and less disruption to the neighborhood with the helipad and ambulances relocated from the neighborhood.

I also work to advance the health system's academic mission including the growth and development of all research and medical education programs. One of my proudest achievements at Henry Ford Health was helping to bring about the Henry Ford Health and Michigan State University Health Sciences partnership. Through a joint research enterprise, a premier cancer center, and a focus on academic, medical, and health education of the future, this partnership is working to fight the health disparities that plague our most vulnerable communities. Together, we are fueled by passion, curiosity, and a little bit of grit—tirelessly developing solutions, treatments, and programs to make life collectively better. We know that by working together on education and research, we will help create better health outcomes for our patients and the communities we serve and provide a pathway to eliminating health disparities. Establishing a joint research enterprise with Michigan State University is a key aspect of our new development in Detroit that will continue to build upon this work.

The Future of Health: Detroit will have wide-reaching impacts across the many priorities of our patients, the community, the Neighborhood Advisory Council (NAC), and Detroit City Council. With our partners at Michigan State University, the Detroit Pistons, and the Shirley Ryan AbilityLab, this development project will increase the stock of affordable housing in the city, provide new opportunities for education and well-paying jobs in the City, and give Detroiters access to state-of-art rehabilitation and research facilities. The new hospital will be a destination site for cutting-edge healthcare in the region, providing Detroiters and other Michiganders with access to the high quality and comprehensive care that they deserve. New walkways, traffic rerouting, green spaces, and communal spaces will make the community more walkable and connected, and provide opportunities for recreation and community events.

Importantly, the results of this collaboration reflect the needs and voices of our community.

Thank you for the opportunity to share my support for this mission-drive development project.
Sincerely,



Steven Kalkanis, MD
Executive Vice President, Henry Ford Health
Chief Academic Officer, Henry Ford Health
CEO, Henry Ford Medical Group
CEO, Henry Ford Hospital



December 5, 2023

Detroit City Council
2 Woodward, Suite 1340
Detroit, Michigan 48226

Re: The Future of Health Engagement Efforts

Dear Honorable City Council:

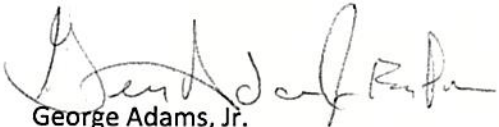
The purpose of this letter is to provide my perspective on the Future of Health Project. As a native Detroiter for more than four decades, I am intimately familiar with the challenges residents face and the concerns that resonate with me and my neighbors. This project has the potential to bridge the gap of concerns by amplifying the voice of the community while tackling the lack of inclusion and other issues that are important to Detroit residents. The Future of Health project is presented as an opportunity to advance initiatives aimed at addressing quality-of-life issues within the immediate neighborhood and the city at large. My hope is that it will actually do this.

From an engagement perspective, the Future of Health project team has been actively connecting with community members through a diverse range of outreach activities including regularly attending 360 Detroit's monthly community meetings and hosting a project site bus tour. During these activities, information was shared about the project with attendees. It is imperative that the engagement does not cease but intensifies through more meaningful dialogue and partnership. Continuance would showcase a dedication to ongoing outreach, and effective partnership that actively addresses questions, gathers additional feedback, and promptly attends to any concerns raised with compassion and without rigidity.

Since 360 Detroit's 2014 inception, the Virginia Park Community has consistently advanced with significant accomplishments. However, a lot of work still remains. As a community non-profit, 360 Detroit, Inc. is dedicated to delivering services that empower and enhance the quality of life for individuals and families in the community. Our mission is deeply rooted in assisting residents in becoming self-sufficient, grounded, and well-rounded community members. We have been working tirelessly to achieve this mission.

It is my hope that the developers' communicated intentions for this project are successful and realized. Feel free to contact me if you have questions or desire additional information.

Yours in Community,



George Adams, Jr.
Founder & President

Revitalize ► Empower ► Improve



OPERATING ENGINEERS 324
Douglas W. Stockwell - Business Manager

December 1, 2023

Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

Subject: Support for the proposed Future of Health East Campus development:

Operating Engineers 324 strongly supports the Future of Health: East Campus development project, including a transformational brownfield plan, in Detroit, Michigan. For more than a century, Operating Engineers 324 has provided the safest, best trained, and most professional workforce to businesses throughout Michigan. Today, we represent 15,000 members across the state, including thousands working to develop and restore infrastructure projects in Detroit and the surrounding region, as well as maintain dozens of Detroit institutions as Stationary Engineers. We stand ready to do our part to make the proposed Future of Health East Campus development a reality, supporting the potential creation of hundreds of jobs, and helping to develop the New Center into a more inclusive, connected, and vibrant community and providing housing, jobs and commercial/recreational opportunities that don't exist there today.

Forward thinking plans like this include unique challenges and require creative solutions. We recognize the development team's necessary pursuit of a transformative Brownfield Plan and Tax Abatements crucial for the project's financial viability. These tax abatements are a creative solution that will empower the developer to effectively rejuvenate this significant neighborhood segment while ensuring housing availability across various rent brackets, including affordable rental options. We also applaud the developer's commendable track record of consistently engaging Union Labor on their prior projects, underscoring their commitment to fostering robust partnerships with our skilled workforce for the betterment of our community.

The two criteria we weigh most heavily when offering support for a project like this are how it offers opportunities for unionized skilled trades professionals to earn a living and foster the next generation of careers in our field, and how it positively impacts the community it is proposed in. The developer's record makes us believe in the opportunity inherent in the first part, and the new residential units -including deeply affordable units to provide housing for all Detroiters and the commercial/retail and green space to help transform the community into an inclusive community with opportunities for residents to "live, work and play" - speak to the second.

For these reasons, we extend our support for the Future of Health project and commend this endeavor's potential contribution to neighborhood development.

Sincerely,

A handwritten signature in black ink, appearing to read 'Douglas W. Stockwell'. The signature is fluid and cursive.

Douglas W. Stockwell
Operating Engineers 324 Business Manager and General Vice-President



Detroit Office
1640 Porter Street • Detroit, MI 48216
Telephone (313) 965-5080 • Fax (313) 965-3232
Patrick J. Devlin Steve Claywell
Financial Secretary Treasurer President

November 30, 2023

Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

Re: Endorsement of Future of Health East Campus Project

To Whom It May Concern:

On behalf of the various Building Trades Unions in Detroit, I am writing to express our collective support for the proposed Future of Health: East Campus development. This transformative initiative stands to introduce over 600 new residential units alongside commercial/retail spaces and green areas. Notably, the inclusion of affordable housing units underscores its commitment to providing housing accessibility for all Detroit residents. Furthermore, the integration of commercial/retail and green spaces promises to foster an inclusive community environment, offering residents diverse opportunities to "live, work, and play."

We are cognizant of the development team's pursuit of a transformative Brownfield Plan and Tax Abatements crucial for the project's financial viability. Granting these tax abatements will empower the developer to effectively rejuvenate this significant neighborhood segment while ensuring housing availability across various rent brackets, including affordable rental options. We also applaud the developer's commendable track record of consistently engaging Union Labor on their prior projects, underscoring their commitment to fostering robust partnerships with our skilled workforce for the betterment of our community.

We extend our support for the Future of Health project and commend this endeavor's potential contribution to neighborhood development.

Sincerely,

Patrick Devlin
Secretary-Treasurer





November 29, 2023
Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

Re: Future of Health East Campus Project

To Whom It May Concern:

I am writing this letter to show my support for the Future of Health: East Campus development project, including a transformational brownfield plan. I am President and CEO of Vanguard Community Development. Vanguard serves Detroit's North End; immediately east of the Future of Health development site. I am excited about the Future of Health development project and what it means for Detroit. The development project will help develop New Center into a more inclusive, connected, and vibrant community and will provide housing, jobs and commercial/recreational opportunities that do not exist there today.

Vanguard appreciates the good corporate citizenship of the Detroit Pistons. The Detroit Pistons investment in Detroit, exhibited by their move to the city and the development of the Pistons Performance Center, has been critically important for Detroit. I believe that the new development, the Future of Health, will be a valuable community asset and will catalyze additional positive development in the area.

I look forward to continuing to work with the Detroit Pistons and the entire development team as they continue to engage with the community through this development project.

Best,
Pamela Martin Turner

Pamela Martin Turner
President and Chief Executive Officer

November 28, 2023
Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

Re: Future of Health East Campus Project

To Whom It May Concern:

Please accept this letter as my support for the proposed Future of Health: East Campus development, which is expected to include more than 600 new residential units, commercial/retail space and green space. The new residential units will include deeply affordable units to provide housing for all Detroiters and the commercial/retail and green space will help transform the community into an inclusive community with opportunities for residents to “live, work and play”.

I am a lifelong resident of the city of Detroit and I am an owner at the Lofts at New Center. I believe this development will create generational wealth for my daughter by the investment it will make in our neighborhood.

I understand the development team is seeking approval of a transformational brownfield plan and tax abatements in order for the project to be financially feasible. By receiving tax abatements, the developer will be able to successfully revitalize this important portion of our neighborhood and provide housing with a variety of rents, including affordable rental opportunities.

I appreciate the developer’s community outreach during this process and I have had the chance to meet with members of the development team on multiple occasions. The development will provide housing, jobs and commercial/recreational opportunities that do not exist there today.

I am pleased to support the Future of Health project’s requests and this development in the neighborhood.

Sincerely,

Jamila Albert

Jamila Albert



12/4/23
Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

Re: Future of Health East Campus Project

To Whom It May Concern:

Please accept this letter as my support for the proposed Future of Health: East Campus development, which is expected to include more than 600 new residential units, commercial/retail space and green space. As neighbors to this project, we are excited to see it come to fruition and the leadership of the Detroit Pistons who we hold in high regard.

I understand the development team is seeking approval of a transformational brownfield plan and tax abatements in order for the project to be financially feasible. As a developer in Detroit and in the Northwest Goldberg area, I know the difficulty in getting projects off the ground, and want the Pistons to have as much support as possible in our neighborhood to succeed in their vision. We are very excited about the connectivity this project will create in our neighborhood that has seen so much disinvestment.

I am pleased to support the Future of Health project's requests and this development in the neighborhood. Bad Boys 4 Ever.

Sincerely,

Oren Goldenberg
CFO
Dreamtroit Neighborhood, LLC

11/29/2023
Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

Re: Future of Health East Campus Project

To Whom It May Concern:

Please accept this letter as my support for the proposed Future of Health: East Campus development, which is expected to include more than 600 new residential units, commercial/retail space and green space. The new residential units will include deeply affordable units to provide housing for all Detroiters and the commercial/retail and green space will help transform the community into an inclusive community with opportunities for residents to "live, work and play".

I understand the development team is seeking approval of a transformational brownfield plan and tax abatements in order for the project to be financially feasible. By receiving tax abatements, the developer will be able to successfully revitalize this important portion of our neighborhood and provide housing with a variety of rents, including affordable rental opportunities.

I appreciate the developer's community outreach during this process, and I have had the chance to meet with members of the development team on multiple occasions. As a small business located in the Fisher Building and heart of New Center, this development project will continue to lift the community for years to come. We are most excited about the potential impact for children, seniors, health patients, and residents. The local small business community should also benefit from the increase in traffic, local and national attention, and overall investment in the area. The Pistons organization and the development team has demonstrated that Detroit is very important to them and its intentionality about elevating the quality of life of its surrounding community.

I am pleased to support the Future of Health project's requests and this development in the neighborhood.

Sincerely,



Darryl Humes Jr.
CEO / Co-Founder
Mature | Lifestyle Clothier



Michigan Regional Council of Carpenters • U.B.C.J.A.

December 4, 2023

Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

Re: Support for the Future of Health East Campus Project

Council Members,

On behalf of our 15,000 members, I am writing to express our support for the proposed Future of Health: East Campus development. This transformative initiative stands to introduce over 600 new residential units alongside commercial/retail spaces and green areas. Notably, the inclusion of affordable housing units underscores its commitment to providing housing accessibility for all Detroit residents. Furthermore, the integration of commercial/retail and green spaces promises to foster an inclusive community environment, offering residents diverse opportunities to "live, work, and play."

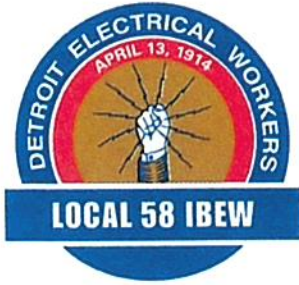
We are cognizant of the development team's pursuit of a transformative Brownfield Plan and Tax Abatements crucial for the project's financial viability. Granting these tax abatements will empower the developer to effectively rejuvenate this significant neighborhood segment while ensuring housing availability across various rent brackets, including affordable rental options.

Critically, we also applaud the developer's commendable track record of consistently engaging Union Labor on their prior projects, underscoring their commitment to fostering robust partnerships with our skilled workforce for the betterment of our community. The MRCC made a significant investment in Detroit when we located our largest apprenticeship training center in the City, and supporting projects like this that use union skilled is the best way to support our efforts to help Detroit residents pursue and succeed in skilled trades careers.

We extend our support for the Future of Health project and commend this endeavor's potential contribution to neighborhood development.

Sincerely,

Tom Lutz
Executive Secretary-Treasurer
Michigan Regional Council of Carpenters and Millwrights



Electrical Workers Local 58

1358 ABBOTT ST DETROIT MI 48226-2411

PHONE: 313.963.2130 FAX: 313.963.9348

MAILING ADDRESS: PO BOX 32756, DETROIT MI 48232-0756

www.ibewlocal58.org

November 30, 2023

Detroit City Council
2 Woodward Ave., #1340
Detroit, Michigan 48226

RE: Future of Health East Campus Project

To Whom It May Concern:

Please accept this letter as my support for the proposed Future of Health, East Campus development, which is expected to include more than 600 new residential units, commercial/retail space and green space. The new residential units will include deeply affordable units to provide housing for all Detroiters and the commercial/retail and green space with help transform the community into an inclusive community with opportunities for residents to "live, work and play". I understand the development team is seeking approval of a transformational brownfield plan and tax abatements in order for the project to be financially feasible.

I appreciate the developer's community outreach during this process and I have had the chance to meet with members of the development team on multiple occasions. We have discussed the project and are currently exploring ways to recruit city residents. We are excited to be part of these construction workforce development efforts and look forward to our Detroit based contractors.

I am pleased to support the Future of Health project's requests and this development in the neighborhood.

Sincerely,

Byron Osbern, Business Agent
IBEW Local 58

BO/sc-opeiu42afl-cio